



NATIONAL OIL COMPANIES CONFERENCE 2014 BEYOND THE HORIZON – MANAGING THE NEXT FRONTIER OF RISK

INTERCONTINENTAL HOTEL, FESTIVAL CITY, DUBAI 18 - 20 MARCH 2014







CONTENTS

•	Welcome	1
>	Social Media and Networking	2
>	Hot Risk Topic Workshops	3
>	Clinics	4
>	Agenda	5
>	Master Classes	7
>	Conference Facilities Map	9
>	Speakers' Biographies – Guests – Marsh & McLennan Companies (MMC) – Master Classes: The Faculty	11 21 27
>	Delegate List – Marsh's Energy Colleagues – MMC Colleagues	31 36 38

MARSH WOULD LIKE TO THANK ADNIC, AIG, LIBERTY, SCOR, SWISS RE, AND TRUST RE, FOR THEIR KIND SPONSORSHIP.

WELCOME

We are delighted to be welcoming you to our fifth, biennial, NOC conference. This year our conference "Beyond the Horizon: Managing the Next Frontier of Risk" will address the complex and evolving risks faced by NOCs, IOCs, and independent oil companies.

The environment continues to change, and we sense that the risk landscape has been transformed by numerous factors, including developments in scale and pace, and new technologies challenging the frontiers of oil and gas exploration and production.

Through workshops, master classes, presentations, panel debates, and case studies, our conference will provide an update on how companies are dealing with these changes, and demonstrate how they should prepare for the next frontier of risk.

Participants will have the opportunity to hear from a number of energy industry leaders and other global experts as they debate what is currently being done to navigate these challenging times.

This year we have made a few enhancements to the program, these include:

Engineering and Data Analytics Clinics – a chance for an informal chat with these subject matter experts, you will find more information on page 4.

Hot risk topic workshops – these interactive workshops provide a new learning opportunity on a diverse range of topics.

Marsh Café – with coffee from many of the major oil producing nations, the Marsh Café provides a comfortable and relaxed environment to network with other conference delegates.

Mobile app – we have a number of new features on our mobile app which we hope you will take advantage of. See page 2 for download details.

If there is anything we can do to enhance your time at the conference please do not hesitate to ask one of the team.

Andrew George Chairman

Global Energy Practice

SOCIAL MEDIA AND NETWORKING

NOC CONFERENCE MOBILE APP

'Mobile Attendee' was so well received when it was introduced at our last NOC conference in 2012 that we are delighted to be able to offer it again this year. Mobile Attendee is a mobile app that energizes person-to-person connections and enables you to search for and send messages to other attendees.

In addition to helping you network whilst at the conference, Mobile Attendee will instantly deliver essential and fully updated information such as links to our latest white papers, the meeting agenda, logistical details, maps, bios, and more.



Mobile Attendee operates on a variety of devices including iPad, iPhone, iPod, Blackberry and Android phones. To find the app in the App or Goggle Play store, search for 'Marsh NOC.' We also encourage you to speak to a staff member to learn how to access and download the Marsh NOC mobile app.



NOC CONFERENCE ON TWITTER

Delegates are encouraged to join the online conversation about the conference via Twitter. Please use the conference hashtag #MarshNOC when tweeting.

You can tweet from the Marsh NOC mobile app. Once you have installed it:

- 1. Navigate to the Meeting Agenda.
- 2. Tap on the session you are attending.

3. Click the



button to select Twitter.

- 4. If asked, sign in to your Twitter account.
- 5. You can then tweet the pre-selected text or change it to add your own comments.

If you have any inquiries on how to tweet, please ask a staff member for assistance.

PLEASE FOLLOW MARSH ON TWITTER @MARSH_INC

HOT RISK TOPIC WORKSHOPS

DAY 1 - TUESDAY 18, 10:00 - 12:30

Taking place during the first morning of the conference, our industry hot risk topic workshops will provide delegates with in-depth discussions on industry-related subject matter.

THINK THE UNTHINKABLE: ASSESSING YOUR CONTROL OF WELL EXPOSURE AL BARAHA 3

The hazards of offshore development have been brought into sharp focus in recent years. The term 'blowout' is now publicly recognized, demonstrating just how wide-reaching the consequences of a major well control incident can be. Quantifying the cost is now top priority for industry risk managers. Covering everything from emergency drill rig mobilization to insurance claim preparation, this panel will demystify some of the most pressing risk management issues in the offshore sector.

Chaired by: Richard Higgins, Managing Director, Marsh Christian Heck, Insurance Manager, RWE Dea AG Nigel Wick, Partner, Holman Fenwick Willan John Yates, Upstream Risk Engineering Practice Lead, Marsh Kashe Sambhi, Head Offshore Energy, Swiss Re Simon Mason, Head of Energy, Apollo Syndicate Kevin Jarman, Chief Executive, Matthews Daniel

THE GAS TRANSFORMATION REVOLUTION AL BARAHA 2

The widespread application of non-conventional gas drilling techniques has caused a surge in gas transformation investments in the Midstream, LNG, Petrochemical, GTL, and Fertilizer industries. The workshop will explore the nature and scale of the exposures from these gas transformation investments and the implications for the value chain for gas.

Chaired by: Paul Nicholson, Managing Director, Marsh James Maxwell, Chief Risk Officer, BG Pieter Van Vuuren, Insurance Manager, Sasol Robert Wilson, Senior Vice President, Marsh

PETROCHEMICALS: THE SUPPLY CHAIN AND CONTINGENT BUSINESS INTERRUPTION (CBI) CONUNDRUM AL BARAHA 1

The quantification of limits for and exposures to CBI is growing more complex, and we do not expect the pressure for information on how companies are managing their exposures to subside.

This session's objective is to review best practice on informationgathering/EML calculations, and contingency planning. Chaired by: Chris Price-Kuehne, Vice President, Marsh Michel Krenzer, Onshore Energy Manager, SCOR Global P&C Ian Peters, MENA Risk Consulting Leader & Claims Practice Leader, Marsh

Willie Morgan, Managing Director of Power and Energy Division, Crawford

Saeed Bayounis, President, Sahara & Ma'aden Petrochemicals Company

MANAGING AGING INFRASTRUCTURE: A REFINING PERSPECTIVE AL NOOR 1

With little or no funding since the 1970s, most refining facilities in North America and Europe are now operating well beyond the original design life. As similar plants in the rest of the world start to move into their twilight years, the knowledge gained in the more traditional refining territories needs to be shared and heard. Chaired by: Jasper Clark, Vice President, Marsh Ian Robb, Global Engineering Manager, Liberty Ram Goyal, Risk Management Advisor and Leader of Central Reliability Engineering, BAPCO Mohamed Houari, Head of Business Development, DNV Paul O'Neill, Global Head of Energy, Allianz

THE NEXT FRONTIER IN POWER TURBINES AL KHAYMA

As the technology employed in the power sector constantly evolves, so too does the importance of assessing the true exposures. In this session, key stakeholders will discuss how optimal risk transfer and contractual arrangements can be developed.

Chaired by: Glenn Preece, Senior Vice President, Marsh Yasir Mahmoud, Development Director, ACWA Power Alessandro Cerase, Energy & Engineering Risk Executive, Global Property - MEA Region, AIG Scot Peachey, Senior Vice President, Marsh

CLINICS: COME AND SPEAK TO OUR EXPERTS

TUESDAY AND WEDNESDAY

Taking place throughout the first two days of the conference, our analytics and engineering clinics provide an opportunity to come and speak to our experts.

DATA ANALYTICS CLINIC DAY 1: 14:00 17:00 AL KHAYMA DAY 2: 9:00 17:00 AL MAJLIS

Analytics are changing risk management. Mobile technology, "big data," risk-adjusted benchmarking, predictive analytics, and other innovations are leading to exciting new ways to analyze risk and help inform strategic business decisions.

"Data analytics" is the use of raw data to produce insights or conclusions that can be acted upon. It supports fact-based decision making and has significant potential to be leveraged in the risk management space. Risk managers have an opportunity to become even more engaged in their organization's strategic direction and execution by demonstrating how deliberate risk management methodologies help drive a disciplined approach to risk-based decisions.

To help your organization ensure your insurance program brings the best value, John Davies from Marsh's Global Analytics team will be running clinics during the two days of the conference that will cover several strategies for using data and analytics to create effective and efficient risk management programs.

Email Sophie Burnoud to book your session with the analytics team: sophie.burnoud@marsh.com

THE ENGINEERING CLINIC CONFERENCE CENTRE LOBBY DAY 1 & 2: 9:00 - 17:00

The planning and implementation of an effective risk management strategy is dependent on a flow of information, which is often highly technical and frequently impenetrable to anyone other than an engineer.

Marsh's Global Energy Risk Engineering (GERE) team is uniquely qualified to provide risk managers and underwriters with the essential information they need to determine the right limit and scope of cover.

Come and meet some of our qualified engineers at our Engineering Clinic. All have practical experience in design, construction, operation, and maintenance across a broad range of oil, gas and petrochemical risks. In addition, they have advanced insurance expertise and are able to bridge the gap between risk engineering, insurance and risk management – and between the client and the underwriter. Their experience and Marsh's expansive client base also enable them to benchmark your risk against peer plants from around the world.

Email Mariné Botha to set up an appointment with the engineering team: marine.botha@marsh.com

DAY 1 – TUESDAY 18 MARCH 2014

DINNER AT THE BURJ KHALIFA

TIME TOPIC

12:30 Welcome lunch: Creekside Promenade

NOC CONFERENCE DAY ONE OPENS
Day Chairman – Guy Bessis, Managing Director, Marsh

14:00 "Big Data": Harnessing Analytics to Drive Outcomes Bill Pieroni, Global Chief Operating Officer, Marsh

14:30 Global Economic Outlook and Emerging Risks Kurt Karl, Chief Economist, Swiss Re

15:10 Corporate Social Responsibility: The Oman LNG Story Harib Al Kitani, President & CEO, Oman LNG

15:45 COFFEE BREAK

16:15 Contractors Panel
Chaired by: Mobit Kanthra

Chaired by: Mohit Kanthra, Senior Vice President, Marsh Pradeep Sinha, Head of Insurance, Larsen & Toubro Ltd. Talal Soghaier, Risk Manager-Eastern Hemisphere, McDermott

17:00 The Global Political Risk Landscape for 2014 and Beyond
Alyson Warhurst, CEO and Founder, Maplecroft

17:30 Closing Financing for a Major Project
Tom Thomason, Chief Executive Officer, Egyptian
Refining Company

18:00 CLOSE

18:30 - 19:00 Transport to the Burj Khalifa

Meet in front of the Conference Centre

19:00 - 21:30 Reception followed by dinner at the Armani Pavilion

ALL CONFERENCE SESSIONS WILL TAKE
PLACE IN AL RAS UNLESS
OTHERWISE STATED

REGISTRATION OPENING TIMES MONDAY 17 MARCH: 12:00 – 17:00 TUESDAY 18 MARCH: 09:00 – 17:00 Marsh will be hosting a very special dinner at the iconic Burj Khalifa, the tallest building in the world. The Burj Khalifa skyscraper is a world-class destination and the magnificent centrepiece of Downtown Dubai.

The event will be held in the Armani Pavilion, located at the foot of the Burj Khalifa and amidst the spectacular Dubai Fountain. In this magnificent outdoor setting, you will experience stunning architecture, minimalist elegance, distinctive hospitality, and delicious food while networking with friends and colleagues.

TUESDAY 18 MARCH 19:00

DAY 2 – WEDNESDAY 19 MARCH 2014

TIME TOPIC

NOC CONFERENCE DAY TWO OPENS

Morning Chairman – Rob Hausler, US Energy Practice Leader, Marsh

09:00 John Drzik, President, Global Risk and Specialties, Marsh

09:15 Global Oil & Gas Trends
Francois Austin, Practice Leader Energy, Oliver Wyman

09:45 Integrating ERM in a Strategic Decision
Abdulaziz Dashti, Risk Management & Insurance
Team Leader, KGOC

10:15 Captives Panel

Chaired by: Andrew Herring, EMEA Energy Leader, Marsh Frank Bodin, Head of Exploration Production Direction, Appreciation Risques Assurance Groupe TOTAL SA Miguel Luque Herrán, Director of Insurance, Repsol SA Lars Gaute Østebø, Head of Captive and Corporate Insurance, Statoil
Carlo Cosimi, Corporate VP Insurance, Saipem SpA Lorraine Stack, Senior Vice President, Marsh

11:15 COFFEE BREAK

11:45 International Expansion & Diversification

Mark Saunders, Head of Insurance & Risk Management,

TAQA

12:15 No Room for Delay: Securing Gas Supplies for South Africa Thabo Kgokgo, VIce President Operations, PetroSA

12:45 Cyber Risk Management Shah Sheikh, Senior Security Solutions Consultant & Co-Founder, DTS Solutions

13:15 LUNCH

Afternoon Chairman – Andrew George, Energy Practice Chairman, Marsh

14:45 Insurer Panel

Chaired by: Sandy Vietor, Vice Chairman, Marsh Victor Peignet, Chief Executive Officer, SCOR Global P&C SE

Michael Whitwell, President, ME & Africa, AIG Kamal Tabaja, Group Chief Underwriting Officer, Trust Re

Mike Gosselin, Senior Vice President, Liberty Tariq Zeitoun, Chief Commercial Officer, ADNIC

16:00 COFFEE BREAK

16:30 Challenges of the Mexican Oil Industry

Mario Beauregard, Chief Finance Officer, PEMEX

17:00 Global Energy Scenarios to 2050 Christoph Frei, Secretary General, World Energy Council

17:40 Conference Closing Remarks
Andrew George, Energy Practice Chairman, Marsh

17:45 Conference Closed



MASTER CLASSES

DAY 3 - THURSDAY 20, 09:15 - 12:00

Taking place on the third and final morning of the conference, our Master Classes will provide delegates with a learning opportunity and in-depth discussions on their chosen topics.

OFFSHORE CONSTRUCTION AL BARAHA 1

The offshore construction master class will give attendees a holistic look at the various elements involved in the placing a major offshore construction risk, taking in a review of the offshore market capacity and potential future trends, key issues of concern to underwriters, contractual liabilities, and setting up a claims strategy.

Chaired by: Ian Curtin, Managing Director, Marsh James Brown, Class Underwriter, Chaucer Nabil Khawaja, Managing Director, Marsh

INTERNATIONAL INSURANCE PROGRAMS: THE CHALLENGES OF TRANSITION FROM NOC TO I-NOC

ALBARAHA3

The line between being an in-country state enterprise and a publicly traded multinational corporation has become increasingly blurred over time. This transition has presented NOCs, brokers, and underwriters with interesting new challenges when it comes to the provision of appropriate and effective risk transfer solutions. The international insurance programs master class aims to cover the "A-Z" of structuring and placing a complex, multinational insurance program for a "transitional" NOC.

Chaired by: Amy Barnes, Managing Director, Marsh Tom Shiel, Senior Consultant, Indecs Consulting Limited Alison Clarke, Senior Underwriter Offshore Energy, Zurich Colin McPhie, Multi Line Deal Manager, Zurich Praveen Sharma, Senior Vice President, Marsh Robert Wellman, Global Insurance Risk Manager, SABIC

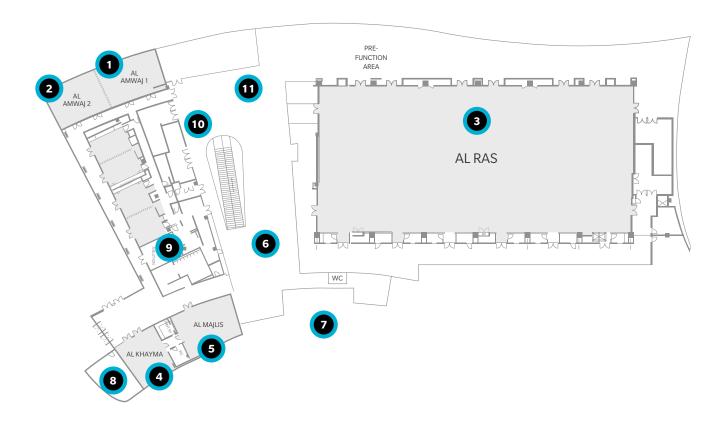
UNDERSTANDING OIL INSURANCE LIMITED (OIL): CONSTRUCTING AN OIL WRAP AL BARAHA 2

The "original" alternative to the commercial reinsurance market, OIL now boasts over USD2 trillion of assets insured throughout the globe. OIL's unique mutual mechanism and funding philosophy make it an attractive solution to a broad range of energy companies. So how does OIL really differentiate itself from a commercial insurer? How can it be used in my insurance program? And will it work? This master class offers attendees the chance to hear OIL and Marsh describe how OIL can fit with your coverage requirements.

Chaired by: Guy Bessis, Managing Director, Marsh Theresa Dunlop, Vice President, Oil Insurance Limited (OIL) George Hutchings, Chief Operating Officer, Oil Insurance Limited (OIL)



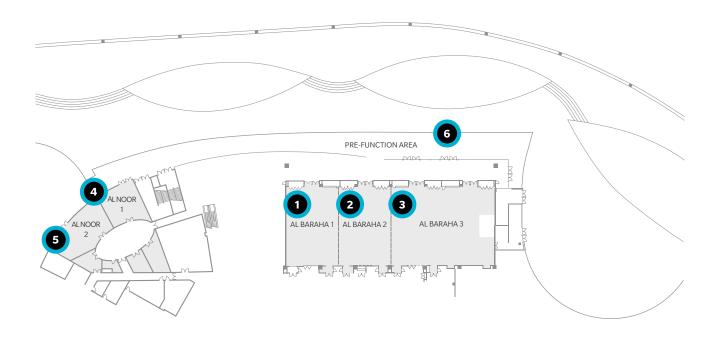
CONFERENCE FACILITIES MAP



- Marsh office Al Amwaj 1
- Marsh meeting room Al Amwaj 2
- Al Ras Main conference hall
- Al Khayma
- 6 Al Majlis

- 6 Event registration desk
- Transport to Burj Khalifa
- 8 Business center
- 9 Prayer room
- Engineering Clinic
- 11 Marsh Café

WATERFRONT LEVEL



- Al Baraha 1
- 2 Al Baraha 2
- 3 Al Baraha 3

- 4 Al Noor 1
- **5** Al Noor 2
- 6 Creekside promenade Lunch (day 1 & 2)

SPEAKER BIOGRAPHIES GUEST SPEAKERS



HARIB ABDULLAH AL KITANI PRESIDENT AND CEO, OMAN LNG

Harib Al Kitani assumed the position of President and CEO of Oman LNG on 1st August 2012. Prior to this assignment, he was the President and CEO of Qalhat LNG from October 2004. He holds Bachelor Degree in Chemical and Biochemical Engineer from University of Birmingham and Masters in Business Administration from University of Warwick in UK. Harib; outstanding work and ingenuities have been recognized local & abroad; recently he was awarded by the World Finance as "CEO of the Year in the Middle East" in the Energy Sector. He became the first ever Omani to win this international prestigious award.



MARIO ALBERTO BEAUREGARD ÁLVAREZ

CHIEF FINANCIAL OFFICER, PEMEX

Prior to his appointment as PEMEX's CFO, Mr. Beauregard served as Financial Director for OHL Mexico and as General Director of Administration and Finance at Hipotecaria Su Casita. Previously, he spent four years as the Director of Planning, Analysis and Comptrolling Area of Banobras—Mexico's Development Bank, where he also served as Administration Director in 2006 and was responsible for the design of the main strategies and goals throughout all areas of the bank, including the financial and administrative processes, and allocation of loans. Prior to this he served as Executive Secretary of IPAB—the Protection Savings Institute, until 2006.



SAEED BAYOUNIS

PRESIDENT, SAHARA & MA'ADEN PETROCHEMICALS COMPANY

Mr. Bayounis has more than 23 years of experience in the petrochemicals industry. Prior to joining SAMAPCO, he worked at Sahara from 2006G to 2010G as General Manager, Maintenance & Technical Services and at various positions in Saudi European Petrochemical Company from 1990G to 2006G. Saeed started as a Chemical Engineer and then held positions of Project Engineer, Process Engineer, Senior Process Engineer, Chief Process Engineer, Head of Engineering Section, Manager of Engineering Services department and Production Manager. Mr. Bayounis graduated with a B.Sc. degree in Chemical Engineering from King Abdulaziz University in Saudi Arabia in 1989G.



ABDULAZIZ MOHAMMAD DASHTI

RISK MANAGEMENT & INSURANCE TEAM LEADER, KGOC

A graduate of the University of Miami with a Bachelor Degree in Industrial Engineering, Abdulaziz Dashti has had extensive experience in the manufacturing industry in the USA followed by over 15 years with the Petrochemicals Industries Company (PIC), Kuwait Petroleum Company (KPC) and the Kuwait Gulf Oil Company (KGOC) in Kuwait. His specialty since 1997 has been in Occupational Health & Safety with an emphasis on risk management, engineering and financing.



CHRISTOPH FREI

SECRETARY GENERAL, WORLD ENERGY COUNCIL (WEC)

Born in Switzerland in 1969, Christoph Frei became WEC's youngest Secretary General in April 2009. Over the past three years he has lead the further development of the world-renowned London-based organisation through a number of initiatives, including the initiation of WEC's on-going Global Energy Scenarios and Energy & Climate Policy Assessment flagship projects or, the facilitation of high-level World Energy Leaders' Summits to enhance the relevance and impact of the 90 years old organisation. Prior to joining WEC, Christoph was a member of the Executive Council of the World Economic Forum (WEF) and its Senior Director in charge of Energy (2001-2009).

A RELIABLE INSURANCE THE BASE FOR EFFICIENT RESOURCE PRODUCTION

Be it onshore/offshore Construction and Operational Risks or coverage tailored for alternative energy insurance, ADNIC brings you 40 years of experience along with a wealth of choices and plans to keep you and everything that matters standing on solid ground.

For more information, please call toll free 800 8040 or visit adnic.ae





LARS GAUTE ØSTEBØ
HEAD OF CAPTIVE AND CORPORATE INSURANCE, STATOIL

Over the last 10 years at Statoil Lars has worked on all energy P&C insurance contracts purchased by Statoil including upstream property insurance, downstream property insurance, liability insurance, financial lines insurance, cargo insurance and more. His current area of responsibility includes the role as Managing Director of Statoil's captive; Statoil Forsikring a.s – a position he has held for approximately five years. Before joining Statoil he spent four years as insurance manager with Norwegian drilling contractor Smedvig (now Seadrill). In this role he was working on all insurance contracts purchased by Smedvig, including non-energy insurances such as group life and pension schemes.



MICHAEL GOSSELIN
CHIEF UNDERWRITING OFFICER, LIBERTY INTERNATIONAL

Michael Gosselin is Chief Underwriting Officer for Liberty International Underwriters where he leads the Onshore Energy Division. The division underwrites specialist technical risks in the Oil and Gas, Power Generation, Construction and Heavy Industries sectors as well as coverage for terrorism and political violence. Prior to joining Liberty, Michael held various senior risk engineering and underwriting positions at AIG in New York and at Industrial Risk Insurers in Philadelphia. He has over 22 years of risk engineering and underwriting experience in the energy sector. He holds a Bachelor's degree in Chemical Engineering from Villanova University in Pennsylvania.



RAM GOYAL
RISK MANAGEMENT ADVISOR AND LEADER OF CENTRAL RELIABILITY
ENGINEERING, BAHRAIN PETROLEUM COMPANY (BAPCO)

Mr Goyal's areas of interest are hazard and risk analysis, process safety management, reliability management environmental risks, contingency planning, insurance and engineering standards. Prior to joining BAPCO Ram had performed pioneering work in quantitative risk management and loss prevention engineering during a ten-year period with Saudi Aramco in the 1980s. His work has been published in Professional Safety, Hydrocarbon Processing, Hydrocarbon World, The Chemical Engineer and the Loss Prevention Bulletin. He holds an MSc degree from Imperial College, London, and is a Fellow of the UK Institution of Mechanical Engineers.



CHRISTIAN HECK INSURANCE MANAGER, RWE DEA AG

Christian Heck began his insurance career in 2000, underwriting third party Liability Insurance in a small German insurance company. Since 2008 Christian has been the Insurance Manager of RWE Dea AG – the upstream part of RWE AG (the second largest German utility). In his current role he is responsible for all operational and project related insurances within RWE Dea AG including various construction projects in the North Sea and Northern Africa.



MOHAMED HOUARI HEAD OF BUSINESS DEVELOPMENT, DNV

In his early career at DNV, Mohamed specialized in the implementation of integrated management system solutions in large size project for key clients in the downstream Oil & Gas industry. He started initially doing risk assessment and general safety studies for high hazard process facilities in the oil, gas and chemical industries. Mohamed has been responsible for the advisory business in Belgium and North Africa covering both Upstream/Downstream and dealing with major NOC/IOC of this region. After being Area Manager in Central Europe Oil & Gas advisory focusing amongst other things on the development of LNG in the whole Europe, he is now head of Business Development in the MENA & India Oil & Gas organization in DNVGL.



KEVIN JARMAN
CHIEF EXECUTIVE, MATTHEWSDANIEL

As Chief Executive of MatthewsDaniel Group for nearly 20 years, Kevin has responsibility for the overall management and strategic direction of the company. He has spent his adjusting career working primarily in our UK and Middle East operations, and is still actively involved in major claims, particularly where there are business interruption aspects. He is a Fellow of the Chartered Insurance Institute and, with his extensive market experience, is regularly in demand as a speaker at industry events..



KURT KARL CHIEF ECONOMIST, SWISS RE

Kurt Karl is a Managing Director and head of Swiss Re's Economic Research and Consulting. As such, he is the editor of sigma, Swiss Re's insurance industry research publication. In addition, he supports Swiss Re's strategic planning and provides internal consulting on products and economic risks. Before becoming the overall head of ER&C, Dr. Karl was for 11 years the head of the North American unit of ER&C. Prior to joining Swiss Re, Dr. Karl was chief international economist at WEFA, Inc., an economic forecasting firm located near Philadelphia.



MICHEL KRENZER ONSHORE ENERGY MANAGER, SCOR

Michel Krenzer has 20 years' experience in the insurance sector. After working for Foster Wheeler in Paris as a chemical engineer, he joined UAP large corporate risks division as a loss prevention engineer. He then moved to oil & gas underwriting at Sorema in Paris in 1995. He then moved to London in 1999 to start up a facultative branch office for Sorema before joining SCOR in 2001. He started at SCOR UK as senior energy underwriter and has had various managerial positions within Business Solutions, the large corporate risks division of SCOR. He became onshore energy manager for Paris and London offices in 2009.



MIGUEL LUQUE HERRÁN DIRECTOR OF INSURANCE, REPSOL

Miguel is an economist and insurance actuary. His professional career in insurance and risk management spans over 22 years, the initial 9 years taking up different responsibilities at Marsh offices in Spain. His professional move was 13 years ago to form part of the Insurance Department team at Repsol's head offices as Upstream and Captives Manager. In January 2008, Miguel was appointed Director of Insurance at Repsol Group. Miguel served as member of the Board of the excess liability company OCIL for a period of 3 years. Miguel also serves in the Board of Gaviota Re (Repsol's captive based in Luxembourg) since 2008.



YASIR MAHMOUD
DEVELOPMENT DIRECTOR, ACWA POWER

Mr. Mahmoud is a certified Manager and Professional Projects Manager (PMP) who has a diversified knowledge and experience in the construction sector with intense exposure to KSA construction market. During his 21 year career he has been involved in various projects, throughout the life cycle phases, from inception, feasibility, business development, bidding, design, procurement and construction for different type of projects such as thermal power plant, combined cycle, desalination plants, RO and sewage treatments, reservoirs, dams, water transmission systems, pumping stations, sewer lines, marine works and infrastructure projects.



SIMON MASON HEAD OF ENERGY, APOLLO SYNDICATE

Simon Mason is a senior, highly experienced market leader with over 20 years of experience writing Energy business. Simon Mason joined Apollo Syndicate 1969 in May 2013 from Aspen where he wrote Energy insurance business for both Syndicate 4711 and Aspen Insurance UK Ltd. Simon has been a member of the Joint Rig Committee since 2002.



JAMES MAXWELL
CHIEF RISK OFFICER, BG GROUP

James recently joined BG Group as Chief Risk Officer. In this role James has responsibility for the ongoing development of BG's overall Enterprise Risk Framework, and covers areas as diverse as Insurable Risk, Financial Risk and Cash Flow at Risk Modelling, Business Risk and Risk-adjusted capital optimisation. Prior to joining BG, James worked as a risk management consultant for a number of years, latterly for PwC, but prior to that for Marsh and Ernst & Young. James is originally from Zimbabwe, but has lived and worked in Australia, South Africa and since 1998 in the UK.



WILLIAM MORGAN
MANAGING DIRECTOR OF POWER AND ENERGY DIVISION, CRAWFORD

William is a Chartered Loss Adjuster, Chartered Insurance Practitioner and holds accredited mediator status with the Chartered Institute of Arbitrators. During his 30 year career with Crawford and Company, Mr Morgan has adjusted many high value business interruption claims in the oil refining and petrochemical sectors, including claims for contingent business interruption and advanced loss of profits. Mr Morgan has also assisted clients to evaluate business losses in the context of commercial disputes that had no insurance implications, and has acted as an arbitrator and expert witness.



PAUL O'NEILL GLOBAL HEAD OF ENERGY, ALLIANZ

Paul O'Neill, Global Head of Energy for Allianz Global Corporate & Specialty, will assume additional responsibility for Marine Europe and Asia-Pacific. Mr O'Neill has more than 20 years of experience in risk engineering and underwriting for the energy sector. He joined Allianz in 2003 as regional manager for energy in Singapore, becoming global head of energy in 2005. He is global underwriting leader for the energy business at Allianz and heads a team of offshore and onshore underwriters across Europe, Asia-Pacific and the Americas.



IAN ROBB SENIOR VICE PRESIDENT - GLOBAL RISK ENGINEERING, LIBERTY

lan joined Liberty in March 2006 and is responsible for the management of Global Risk Engineering activities to support Underwriting and Claims personnel within the Energy and Construction group. He is a chartered chemical engineer and has a Masters degree in Business and Administration. Prior to joining Liberty, he worked for Willis and Bowring Marine & Energy for 15 years, providing risk engineering and consultancy services to clients and brokers. Before entering the insurance profession he worked with British Gas for 11 years at both onshore and offshore locations.



KASHE SAMBHI HEAD OFFSHORE ENERGY, SWISS RE

Kashe started his insurance career with AIG in 1993, underwriting a property, energy and mining book. He has worked for ERC Frankona and then Swiss Re (as of 2000), writing a similar portfolio. In 2002 he joined Swiss Re's International Oil Insurers Team as a Downstream Energy underwriter, before moving into a Products role for $1\frac{1}{2}$ years. In 2007, Kashe moved back to a more client facing role and was promoted to Head of Offshore Energy for Swiss Re's Insurance business unit, Corporate Solutions. He currently manages a team of 12, tasked with managing, growing and developing a profitable book.



MARK SAUNDERS

HEAD OF INSURANCE & RISK FINANCING, TAQA

Mark joined Abu Dhabi National Energy Company 'TAQA' as Head of Insurance and Risk Financing in December 2011. Prior to this Mark spent 10 years at Royal Dutch Shell in various insurance and risk management roles and was latterly the Risk & Insurance Manager for the downstream business and practice lead for mergers, acquisitions and divestment across RDS. He subsequently spent 2 years as Head of Insurance for Tamoil in Monaco. Having started his career at Sedgwick/Marsh Energy (with a secondment to Sedgwick Kazakhstan), Mark has extensive experience in the oil and gas, power and water and renewables sectors and has substantial experience in establishing corporate insurance strategies and running multinational programmes.



PRADEEP SINHAHEAD OF INSURANCE, LARSEN & TOUBRO

Pradeep currently heads the Corporate Insurance Department of Larsen & Toubro Limited (L&T), one of the largest and most respected companies in India's private sector. L&T are a USD 12.8 billion conglomerate involved in Technology, Engineering, Construction (onshore, offshore, Shipbuilding and Ports), Manufacturing, Port Operations and Financial Services with increasing global operations. Pradeep has handled offshore CAR policies both as an insurer with New India and as a buyer at L&T (EPC contractor), thus bringing a unique insight into the topic of the contractor being a major stakeholder in the off-shore CAR policy.



TALAL SOGHAIER
RISK MANAGER, EASTERN HEMISPHERE, MCDERMOTT

Talal is based in Dubai and is responsible for co-ordination of all insurance & risk management matters between Corporate Insurance & Risk Management and the Operating Units in Asia Pacific, Middle East, Caspian and the North Sea. Prior to joining McDermott, Talal was a broker with Willis managing the regional construction department in Dubai and also previously spent 10 years in the Risk Management department with a major international construction contractor (CCC) based in Athens, Greece. Talal's experience is in Onshore Construction, Marine and Energy sectors and extensive claims management experience.



KAMAL TABAJA CHIEF UNDERWRITING OFFICER, TRUST RE

In November 2013 Kamal Tabaja was promoted to chief underwriting officer at Trust Re. Kamal oversees all underwriting activities, facultatives and treaties, of Trust Re, its branches and subsidiaries. A graduate of the Chartered Insurance Institute (FCII), K. Tabaja joined Trust Re in 2002 as assistant underwriter within the treaty department. He became senior underwriter in charge of energy risks in 2011 and senior energy and marine underwriter in February 2013.



THOMAS THOMASON
CHIEF EXECUTIVE OFFICER, EGYPTIAN REFINING COMPANY

The Egyptian Refining Company is a \$3.7B private equity sponsored refinery project being constructed in greater Cairo. Previously he was Globeleq's Vice President for the North Africa Region and Managing Director of Sidi Krir Generating Company, Egypt's first Build/Own/Operate/Transfer power plant. Prior to joining Globeleq in 2004, Mr. Thomason was InterGen's Vice President and Country Executive for Egypt, as well as the General Manager for Sidi Krir. He has served several terms on the Board of the American Chamber of Commerce in Egypt and is currently on the Boards of the American University in Cairo and the Egyptian-American Bi-national Fulbright Commission.



PIETER VAN VUUREN INSURANCE MANAGER, SASOL

Pieter joined Sasol as a Legal Advisor in 1997, following 4 years as a practising attorney, specializing in commercial and corporate work. He joined the Group Insurance Department in 1998 as Insurance Manager, providing advice in all corporate related insurance matters but specializing in Captive management, employee risk benefits and general liability matters. He became a director of the Group's Captive Sasol International Insurance Limited, based in Dublin in 2009 and continues to serve on the Board. He was appointed as General Manager: Insurance in 2011 and has responsibility for all insurance matters in the Group. He also serves as a trustee on the Sasol Pension Fund.



ALYSON WARHURST
CEO AND FOUNDER, MAPLECROFT

Alyson is CEO and founder of Maplecroft, the leading source of extra-financial risk analysis for the world's largest multinational corporations; banks and asset managers; governments and NGOs. Alyson now advises global companies and organisations, at board level, on issues including: global and political risks, human rights, ethical supply chains, corporate reputation and responsibility. She is a consultant to the World Economic Forum and is on the Board of Trustees at Transparency International UK. She is an accomplished speaker at high-level international events and has written several books and more than one hundred articles, including a regular column for Business Week.



MICHAEL WHITWELL PRESEDENT, MEA, AIG

Michael Whitwell joined AIG in 1984, and started his career with the company managing US multinational customers in Bermuda. Michael moved to London in 1991 and held a number of senior roles in the UK Regional Office. He was instrumental in organizing and launching the risk management and major accounts functions for the region, and became Assistant Managing Director managing AIG's UK flagship commercial business. Under Mike's leadership, business in MEA has shown significant growth over the last five years, and the creation of substantive business partnerships for both consumer and commercial lines.



NIGEL WICK
PARTNER, HOLMAN FENWICK WILLAN

Nigel handles a wide range of insurance/reinsurance matters, including those involving marine, offshore energy, mining, property damage/business interruption, product liability, corporate liability and professional indemnity (particularly brokers' negligence) as well as advising upon insurance wordings/architecture, risk transfer/management and regulatory matters. Having been seconded to work in the insurance market, his advice is underpinned by an understanding of how the industry operates.



TARIQ ZIETOUN

CHIEF COMMERCIAL OFFICER - STRATEGIC ACCOUNT MANAGEMENT, ABU

DHABI NATIONAL INSURANCE COMPANY (ADNIC)

With a career spanning over 35 years, in the insurance industry, Tariq has serviced a diverse and strategic client base, across multiple lines of business, including but not limited to Oil and Gas, Power Utilities, Healthcare, Hospitality, Construction and Financial Institutions. Tariq is a known expert in the local, regional and international markets, and is recognized as an accessible, forward thinking and solutions orientated leader. Tariq's vast professional experience encompasses both Technical and Commercial dimensions, including the strategic development of products and business opportunities.

Global Property's Energy and Engineered Risk

Insurance Solutions on a new global scale



Global Property's Energy and Engineered Risk (EER) division brings sophisticated and extensive capabilities to our clients.

Our Energy and Engineered Risk underwriters have been serving the complex property risks of clients worldwide for more than 60 years. We have built a reputation for robust, market-leading capacity and multiline capabilities. Our team of specialists provides comprehensive solutions including risk management, multinational programs, loss prevention engineering and claims expertise.

ENERGY AND ENGINEERED RISK CAPABILITIES

Up to \$1bn capacity for Onshore risks \$250m capacity for Offshore and Exploration and Production risks \$225m capacity (on PML basis) for Construction risks \$/€100m capacity for Terrorism risks Experienced team of underwriters In excess of 130 specialist engineers positioned globally

RISK SECTORS

Physical Damage and Business Interruption Cover to:

Oil and Petrochemical
Offshore and Exploration & Production
Chemical and Pharmaceutical
Power Generation / Utilities
Mining and Related Industries
Construction / Erection All Risks

Contact us:

Robert A. Kuchinski Global Head of EER rob.kuchinski@aig.com Tom Macfarlane Global Deputy Head of EER tom.macfarlane@aig.com

Alessandro Cerase

EER Executive, Middle East & Africa alessandro.cerase@aig.com



Bring on tomorrow

AIG MEA Limited

Dubai International Financial Center The Gate, West Wing, 11th Floor, Dubai, UAE T +971 4 3621700

AIG is the marketing name for the worldwide property-casualty, life and retirement, and general insurance operations of American International Group, Inc. For additional information, please visit our website at www.aig.com Products and services are written or provided by subsidiaries or affiliates of American International Group, Inc. In the UAE, these products and services are underwritten by American Home Assurance Company, a member company of AIG. American Home Assurance Company is registered under UAE Federal Law No. 6 of 2007, Insurance Authority No. 79 Commercial License No. 613392.



GLOBAL STANDING LOCAL UNDERSTANDING

All successful, ground-breaking concepts build on firm foundations.

By combining unconventional thinking with the financial strength of the Liberty Mutual Insurance Group we put the emphasis on individual risk-protection solutions that work for you and your clients.

It gives even your biggest clients the stability and protection from risk they demand. And you benefit from a unique, broker-focussed service that supports your business.

If you would like to find out more, contact Liberty on

00971 4 302 8000 or email us at

mailbox.liudubai@libertyiu.com www.liudubai.com



CASUALTY & GENERAL LIABILITY | CONSTRUCTION, ENERGY & ENGINEERING EVENTS CANCELLATION | CRISIS MANAGEMENT | DIRECTORS & OFFICERS ENVIRONMENTAL | FINANCIAL INSTITUTIONS | MARINE | PROFESSIONAL INDEMNITY STRATEGIC ASSETS | TERRORISM | TRADE CREDIT & POLITICAL RISK

Liberty Specialty Markets is the trading name for the combined operation of Liberty Mutual Insurance Europe Limited, Liberty Syndicate Management Limited and Liberty Mutual Reinsurance. The Dubai branch of Liberty Specialty Markets is regulated by the Dubai Financial Services Authority (firm reference number F000264). Registered Office: Office 8, Level 4, Gate Village 05, DIFC, PO Box 506574, Dubai, UAE.





SPEAKER BIOGRAPHIES

MMC SPEAKERS



FRANCOIS AUSTIN
PRACTICE LEADER ENERGY, OLIVER WYMAN

François has 20 years of consulting experience focused on translating business strategies and ideas into demonstrable results. François specializes in business strategy, post-merger integration, performance improvement, risk management and leadership development and has led a number of change improvement programs working at board level within the Oil and Gas, Utilities and Financial Services sectors. Prior to Oliver Wyman, François was a founding Director of Corven, a global management consulting and financial advisory firm with offices in the UK,



JASPER CLARK VICE PRESIDENT, MARSH

Jasper has over 20 years experience working in oil refining for Mobil, BP and Petroplus. He worked at Coryton Refinery and BP Sunbury in a number of disciplines including process engineering, global technical support, maintenance, operations, and technical and commercial management. Since joining Marsh in 2012 he has undertaken risk engineering work in Africa, the Middle East, the US and Europe. He is now leading the London Engineering Team.



JOHN DRZIKPRESIDENT, GLOBAL RISKS AND SPECIALTIES, MARSH

John Drzik is the President of Marsh Global Risk & Specialties. In this capacity, Mr. Drzik oversees the firm's global industry and practice specialties as well as Marsh's activities in consulting, captive solutions, risk analytics, and information businesses. He is also the Chairman of the Global Risk Center for Marsh & McLennan Companies. Prior to this role, Mr. Drzik was CEO of Oliver Wyman Group, where he had responsibility for all of the management and economic consulting businesses of Marsh & McLennan Companies. He joined Oliver Wyman in 1984, was named Chairman in 2000, and played a key role in establishing the firm's leadership position in financial services strategy and risk management consulting.



ANDREW GEORGE
GLOBAL ENERGY PRACTICE CHAIRMAN, MARSH

Andrew is the Global Chairman for Marsh's Energy Practice, overseeing the activities of approximately 350+ energy experts, across all industry sectors. Since joining the firm in 1988, Andrew has gained a wealth of experience including the design and review of policy wordings; Liaising with markets/lenders/clients on policy wordings and contracts; insurance program design, incorporating captives, Oil Insurance Limited, and other insurance and non-insurance vehicles. In his previous role as Europe Middle East and Africa (EMEA) Region Leader Andrew was instrumental in developing Marsh's energy capabilities.

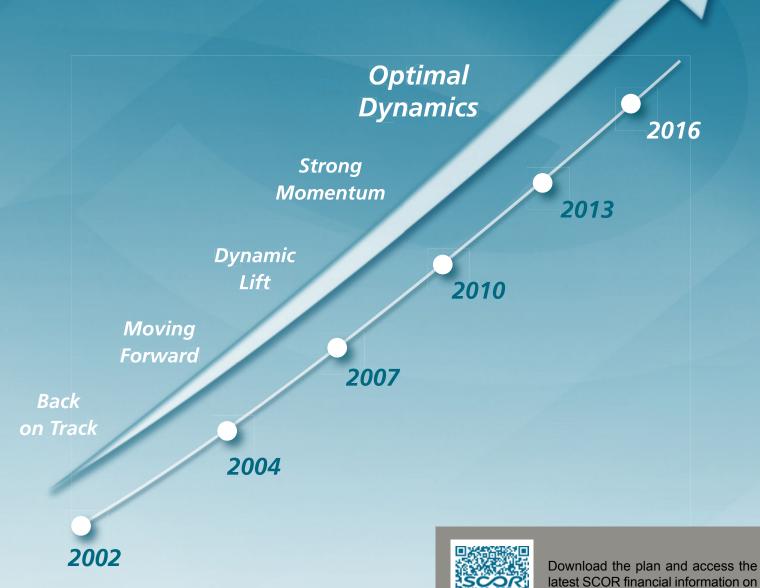


ANDREW HERRING EMEA ENERGY PRACTICE LEADER, MARSH

Andrew graduated from Cambridge University in Chemical Engineering and joined Sedgwick International in 1987 as a property broker specializing in Energy business. In 1992 Andrew joined Jenner, Fenton Slade as a Director of the non-marine energy division where he specialized in onshore oil and gas broking. In 1998 he became a founder member of Agnew Higgins Pickering where he was responsible for placement of the property and liability programs of their energy clients worldwide. In 2010 Andrew joined Marsh as a Managing Director in the Energy Practice and was appointed Marsh Energy Practice Leader for EMEA in July 2012.

SCOR LAUNCHES ITS

NEW STRATEGIC PLAN, OPTIMAL DYNAMICS MID 2013 - MID 2016



vour iPad



RICHARD HIGGINS
GLOBAL UPSTREAM AND MIDSTREAM LEADER, MARSH

Richard joined Marsh Energy in September 2012 as Global Upstream and Midstream Leader. He began his career at Sedgwick Forbes in 1976. After joining Jenner Fenton Slade Limited in 1980 specializing in onshore and offshore energy business, he left to become a founder member of the Energy Lloyd's Broker, Agnew Higgins Pickering & Company Limited in 1998. As part of the realignment of Jardine Lloyd Thompson Group's North American wholesale business, Richard moved from the Energy and Marine Division of Jardine Lloyd Thompson in December 2010 where he was Chairman, to join Lloyd & Partners where his principle role was as an Account Executive, Marketer and Producer of upstream, midstream and downstream business.



MOHIT KANTHRA SENIOR VICE PRESIDENT, MARSH

Mohit began his career with AIG as a Property Underwriter in India where he worked with various large corporate clients. Mohit joined Marsh, India, in 2006, as part of the Risk Management Practice. In this role he was actively involved in structuring Global Property & Casualty insurance solutions for various Indian multinational corporate clients. Transferring to the India Energy Team in 2008, he has been involved with various Indian offshore construction and operational programs handling several major offshore clients in India. Mohit joined the Marsh Singapore Energy Practice in 2011, where he is the Senior Vice President and responsible for Offshore Construction business in Asia.



PAUL NICHOLSON MANAGING DIRECTOR, MARSH

Paul spent five years in the petroleum industry with a major oil company and London-based contractor before joining Marsh in 1982. In 2001, Paul was Marsh Account Director on a leading international oil company and oil & gas Development Coordinator. Paul transferred from London to Marsh's Houston office in 2004 where he became the US Downstream Energy Development Director and LNG Practice Leader. He is a consultant in project risk management and a client executive on refining, LNG, petrochemical and renewable energy accounts. In May 2008, Paul repatriated to London and in May 2009 became the head of Energy construction practice.



SCOT PEACHEY SENIOR VICE PRESIDENT, MARSH

Scot is the Power Construction Leader for Marsh's Global Power Practice. He is dedicated to the placement and servicing of power construction risks including Nuclear, Hydroelectric, IGCC, CCGT, GT and Coal technologies. Maintaining a specialism in IPP's, he spends his time advising clients all aspects of insurance procurement, including contractual risk allocations, project finance, the selection and insurability of gas turbines. In the last four years he has closed 75,000MW of new build plants, securing insurance for many of the world's leading edge technologies including those of Siemens, MHI, GE, Ansaldo and Alstom. Scot was previously Head of Placement for the Marsh Construction Specialty which gives him and in-depth understanding of the global construction market place.



IAN PETERS
MENA RISK CONSULTING LEADER & CLAIMS PRACTICE LEADER, MARSH

lan Peters specializes in dealing with large and complex insurance claims across a broad range of industries and founded the Marsh Forensic Accounting & Claims Services (FACS) practice in the region in 2007. Ian has additional responsibility for the Marsh claims function in the MENA region and is a member of the Marsh Global Claims Council. Ian is a qualified loss adjuster with 23 years claims industry experience. Having first trained and qualified as a chartered quantity surveyor with a major UK contractor, Ian then moved into the insurance industry where he has gained wide experience dealing with insurance claims for both insurers and claimants (corporate clients).



BILL PIERONIGLOBAL CHIEF OPERATING OFFICER, MARSH

Bill Pieroni is Global Chief Operating Officer of Marsh. He joined Marsh in September 2011 and is responsible for the firm's global operations, focused on continued deployment of differentiated value to clients and improving and expanding Marsh's capabilities. He has significant experience in the insurance industry and a proven track record in helping to facilitate improvements in a sustainable manner across a variety of organizations. His extensive insurance and financial services background also includes, Senior Vice President at State Farm, Aon's Senior Vice President and Global Chief Information Officer, General Manager of IBM's insurance business, a partner at Accenture, and consultant with McKinsey & Company.



GLENN PREECE SENIOR VICE PRESIDENT, MARSH

Glenn Preece is Business Development Leader for Marsh's Energy & Power Group for Asia Pacific. Drawing from his in-depth industry experience and his access to Marsh's Global Energy, and Power and Utilities Network he provides regional teams with technical and strategic advice. Glenn has worked in the insurance industry for over 30 years in various countries including, London, New Zealand, Australia and Singapore. He has extensive experience in designing, arranging and managing risk financing programs across all forms of power generation including: fossil fuelled, hydro, gas fired, wind, solar and biofuel. He has also worked extensively with oil and gas, and utility companies. Glenn was previously the National practice leader for power and utilities in Australia.



CHRIS PRICE-KUEHNE VICE PRESIDENT, MARSH

Chris has a chemical engineering background and began his career as a technologist in the UK refining sector. He has been with Marsh in London since October 2010 and is now the Practice Leader for Specialties. The Specialties Practice carries out business interruption (BI), third party liability (TPL) and terrorism reviews for energy clients. Risk engineering assessments of renewable energy assets also fall within the Specialties Practice. Chris is carrying out these reviews and developing the processes that deliver these products in a consistent format for the market.



LORRAINE STACKSENIOR VICE PRESIDENT, CAPTIVE SOLUTIONS GROUP, MARSH

Lorraine has been with Marsh for 18 years, the last 12 in Dublin where she assisted a number of high profile captive clients through complex transactions including the recent authorisation of a ground-breaking employee benefit captive program. Lorraine has over 20 years' experience in the insurance industry in both the United States and Ireland in the areas of underwriting, broking, and captive management. Prior to joining the Captive Solutions practice in 2002, Lorraine was a risk management casualty broker in Marsh's Boston, Massachusetts office.



ALEXANDER W. (SANDY) VIETOR VICE CHAIRMAN, MARSH

Sandy Vietor is vice chairman of Marsh LLC, focusing on key initiatives such as managing strategic relationships with global clients, advising on complex client claims, and critical industry issues. Mr. Vietor has more than 39 years experience in insurance brokerage. Recognized for the depth of his experience with large clients worldwide, Mr. Vietor has been influential in the design and implementation of some of the industry's most complex risk management programs, and has overseen the collection of some of the industry's largest insurance claims.



ROBERT WILSON SENIOR VICE PRESIDENT, MARSH

Robert started his career 21 years ago specialising in engineering and onshore construction within the power and petrochemical sectors. His career started in the niche area of oil, gas and petrochemical risks. This later led to working with one of Europe's major power manufactures focusing on their Asian activities where his role was to act as insurance focal point for all project related insurances. Robert later took a role within one of Europe's major Engineering conglomerates as a Senior Risk Consultant in Germany, responsible for its activities in the Middle East, Europe and Australia where he advised on contractual insurance requirements and possible transfer of risk via insurance or captive solutions.



JOHN YATES
UPSTREAM RISK ENGINEERING PRACTICE LEADER, MARSH

John is a Chartered Engineer, and started his career with a contracting company working on mechanical and safety design of various energy facilities. He then joined a Classification Society where he spent over twenty years undertaking risk assessments, third party certification, and project risk management for energy companies. This included major offshore development projects and operations worldwide, focusing on upstream drilling and production assets. He joined the Marsh Energy Engineering team in London in 2012 where he specializes in engineering reviews, loss estimates and risk management reviews for a wide range of upstream energy clients.



You know your business inside out. You know your markets, your customers, your competitors. Above all, you know the risks facing your business. At Swiss Re Corporate Solutions, we have the capabilities and the financial strength to meet the risk transfer needs of businesses worldwide. But that's only half the story. Whether your risk is basic or complex, whether the solution is off-the-shelf or highly customised, we believe that there's only one way to arrive at the right solution. And that's to work together and combine your experience with our expertise and your strengths with our skills. Long-term relationships bring long-term benefits. We're smarter together.

swissre.com/corporatesolutions

MASTER CLASSES: THE FACULTY



AMY BARNES MANAGING DIRECTOR, MARSH

Amy joined Marsh in 2002 working first as a consultant and broker. After a client secondment, in which she learnt more about client drivers and challenges, Amy returned to Marsh to take a management role. Amy now focuses on Complex multinational risk management issues.



GUY BESSIS
MANAGING DIRECTOR, MARSH

Guy has over 30 years' experience in the industry. He began his insurance career as an Underwriter with Royal Insurance in Paris. In 1982 he joined Sedgwick in London, specializing in Onshore Property. He moved to Willis in 1989 where he held a number of leadership positions including Chairman of Willis Energy and Managing Director of Global Markets. Guy joined Marsh in 2008 and is currently responsible for driving business development across the practice.



JAMES BROWN
CLASS UNDERWRITER, CHAUCER

James is responsible for writing the Upstream and Construction Energy account and has over 25 years' experience in the London Market in Marine and Energy underwriting. He joined Chaucer in 2009 from Zurich Insurance Group, where he was Senior Underwriter for the Exploration and Production line with Zurich Global Energy.



ALISON CLARKE
SENIOR UNDERWRITER OFFSHORE ENERGY, ZURICH

Alison has been with Zurich for three years as a Senior Underwriter for Offshore Energy, with a portfolio of major energy clients. Prior to Zurich she held the same role at CV Starr in London. Alison has over 17 years of experience in the energy market, with over 14 years of offshore energy underwriting experience.



IAN CURTIN
MANAGING DIRECTOR, MARSH

lan began his insurance career in 1977 when he was involved in the insurance arrangements for many of the North Sea's largest offshore construction. In addition to platform and pipeline projects, he has also designed and placed the insurance programs for major mobile rig constructions. Ian has held a number of leadership roles within the energy insurance industry, and now has overall responsibility for both the Offshore and Onshore Construction Teams at Marsh.



THERESA DUNLOP
VICE PRESIDENT, OIL INSURANCE LIMITED (OIL)

Theresa has over 18 years industry experience working at companies such as American International Group (AIG) and Heddington Insurance Limited. In 2001 she joined OIL as a Senior Insurance Analyst in the Underwriting Department and has assumed progressive responsibility over the last 13 years culminating in her promotion to Vice President.



GEORGE HUTCHINGS
CHIEF OPERATING OFFICER, OIL INSURANCE LIMITED (OIL)

George is currently Senior Vice President & Chief Operating Officer of both Oil Insurance Limited and Energy Insurance Ltd. for The OIL Group of Companies in Bermuda. Prior to his OIL appointment he held the position of Senior Vice President & Chief Operating Officer of Oil Casualty Insurance, Ltd.



NABIL KHAWAJA MANAGING DIRECTOR, MARSH

Nabil has over 30 years' experience in the marine and energy insurance industry. In 1991 he began to specialize in construction risk for the offshore oil and gas industry. Nabil become the team leader for Marsh's world-wide offshore construction specialty in 2001. In 2006, he moved to Singapore to develop the construction sector in the Asia/Pacific region, before returning to London in May 2009 as head of the Offshore Construction practice.



COLIN MCPHIE
MULTI LINE DEAL MANAGER, ZURICH

Colin has been in the Insurance Industry for the past 25 years, the last 12 of which based in London. His role is to develop Multi-national Global programs for customers focusing on the management of placements within the Energy Sector.



PRAVEEN SHARMA
SENIOR VICE PRESIDENT – GLOBAL INSURANCE REGULATORY & TAX
CONSULTING PRACTICE LEADER, MARSH

Praveen is a UK Chartered Accountant and global leader of the Insurance Regulatory & Tax Consulting Practice at Marsh. He is responsible for providing multinational companies with relevant information on insurance regulations and tax that could impact on their global insurance arrangements and risk financing structures. Prior to joining Marsh, he worked at Aon Global Risk Consulting and KPMG for 13 years.



TOM SHIELSENIOR CONSULTANT, INDECS CONSULTING LIMITED

Tom Shiel joined Indecs Consulting Limited in London in 2011 after a long and varied career in Shell and BP/Britoil in various senior risk and insurance management roles. Tom is a seasoned risk management and insurance practitioner with over 30 years' experience in the oil, gas and petrochemical industries.



ROBERT WELLMAN
GLOBAL INSURANCE RISK MANAGER, SABIC

Robert is the Global Insurance Risk Manager at SABIC and sits on the Global Credit & Insurance Management Committee. Previously he was a Managing Director and a Director of Risk Management within Wellman & Company. Prior to that Robert was Vice President and Client Manager at Dawson Insurance & Financial Services. His extensive industry experience stretches back over 20 years.





Trust Tower, Building 125, Road 1702, Diplomatic Area 317 P.O. Box 10002, Manama, Kingdom of Bahrain

T + 973 17 517 171 F + 973 17 531 586

www.trustre.com mail@trustre.com



DELEGATES GUESTS

Lakshmi Rajan Abraj Energy Services S.A.O.C. Jugal Madaan Abu Dhabi National Insurance Company Walid Sidani Abu Dhabi National Insurance Company Abdulla Al Nuaimi Abu Dhabi National Insurance Company Syed Saquib Abu Dhabi National Insurance Company Yamshi Vanama Abu Dhabi National Insurance Company Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafij Joint Operations Yahya AI-Nouri AI Madian Insurance Co. Gautam Datta AI Maseer Insurance Company Sarah Kasim AI Maseer Insurance Company	NAME	COMPANY
Walid Sidani Abu Dhabi National Insurance Company Abdulla Al Nuaimi Abu Dhabi National Insurance Company Syed Saquib Abu Dhabi National Insurance Company Vamshi Vanama Abu Dhabi National Insurance Company Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AlBA Michael Whitwell AlG Alessandro Cerase AlG Lesley Borg AlG Kapil Palathinkal AlG Tom Macfarlane AlG Paul Mcguigan AlG Dick Saunders AlG Edwin Igbiti AllCO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafij Joint Operations Yahya Al-Nouri Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Lakshmi Rajan	Abraj Energy Services S.A.O.C.
Abdulla Al Nuaimi Abu Dhabi National Insurance Company Syed Saquib Abu Dhabi National Insurance Company Vamshi Vanama Abu Dhabi National Insurance Company Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AlBA Michael Whitwell AlG Alessandro Cerase AlG Lesley Borg AlG Kapil Palathinkal AlG Tom Macfarlane AlG Paul Mcguigan AlG Dick Saunders AlG Edwin Igbiti AllCO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Kafij Joint Operations Yahya Al-Nouri Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Jugal Madaan	Abu Dhabi National Insurance Company
Syed Saquib Abu Dhabi National Insurance Company Vamshi Vanama Abu Dhabi National Insurance Company Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AlBA Michael Whitwell AlG Alessandro Cerase AlG Lesley Borg AlG Kapil Palathinkal AlG Tom Macfarlane AlG Paul Mcguigan AlG Dick Saunders AlG Edwin Igbiti AlICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Ahmed Al Dahaeri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafij Joint Operations Yahya Al-Nouri Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Walid Sidani	Abu Dhabi National Insurance Company
Vamshi Vanama Abu Dhabi National Insurance Company Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Arak AI Bayati AI Maseer Insurance Company	Abdulla Al Nuaimi	Abu Dhabi National Insurance Company
Tariq Zietoun Abu Dhabi National Insurance Company Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Syed Saquib	Abu Dhabi National Insurance Company
Fadi Malak Abu Dhabi Oil Refining Co. "Takreer" Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Robert Lewis AI Madina Insurance Co. Gautam Datta AI Madina Insurance Co. Arak Al Bayati AI Maseer Insurance Company	Vamshi Vanama	Abu Dhabi National Insurance Company
Mojgan Khoshabi Ace Insurance Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Dhaheri AI Hosn Gas Robert Lewis AI Kadina Insurance Co. Gautam Datta AI Madina Insurance Co. Arak AI Bayati AI Maseer Insurance Company	Tariq Zietoun	Abu Dhabi National Insurance Company
Kalyan Noorani ACWA Power Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AlBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AlICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Dhaheri AI Hosn Gas Robert Lewis AI Kadija Joint Operations Yahya AI-Nouri AI Madina Insurance Co. Gautam Datta AI Masiers Insurance Company	Fadi Malak	Abu Dhabi Oil Refining Co. ''Takreer''
Asif Jabbar Adamjee Insurance Co Ltd Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AlBA Michael Whitwell AlG Alessandro Cerase AlG Lesley Borg AlG Kapil Palathinkal AlG Tom Macfarlane AlG Paul Mcguigan AlG Dick Saunders AlG Edwin Igbiti AllCO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Robert Lewis Al Koot Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Mojgan Khoshabi	Ace Insurance
Muhammad Salim Iqbal Adamjee Insurance Co Ltd Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Kalyan Noorani	ACWA Power
Farhan Ali Khan Adamjee Insurance Company Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Asif Jabbar	Adamjee Insurance Co Ltd
Ahmed Al Mansouri ADNOC Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Muhammad Salim Iqbal	Adamjee Insurance Co Ltd
Osama Saadeh ADNOC Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Farhan Ali Khan	Adamjee Insurance Company
Mahmoud El Haj ADNOC Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Ahmed Al Mansouri	ADNOC
Abdelwaham Nougaoui AFMA Group Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Osama Saadeh	ADNOC
Omar Gouda Africa Re Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Mahmoud El Haj	ADNOC
Rupert Weterings AIBA Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Modina Insurance Co. Gautam Datta AI Maseer Insurance Company	Abdelwaham Nougaoui	AFMA Group
Michael Whitwell AIG Alessandro Cerase AIG Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Modina Insurance Co. Gautam Datta AI Maseer Insurance Company	Omar Gouda	Africa Re
Alessandro Cerase AlG Lesley Borg AlG Kapil Palathinkal AlG Tom Macfarlane AlG Paul Mcguigan AlG Dick Saunders AlG Edwin Igbiti AllCO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance And Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Maseer Insurance Company	Rupert Weterings	AIBA
Lesley Borg AIG Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Michael Whitwell	AIG
Kapil Palathinkal AIG Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Alessandro Cerase	AIG
Tom Macfarlane AIG Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Lesley Borg	AIG
Paul Mcguigan AIG Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Kapil Palathinkal	AIG
Dick Saunders AIG Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Tom Macfarlane	AIG
Edwin Igbiti AIICO Insurance Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan AI Hajj Group Alan Teh AI Hosn Gas Mohamed AI Dhaheri AI Hosn Gas Ahmed AI Hameli AI Hosn Gas Robert Lewis AI Khafji Joint Operations Yahya AI-Nouri AI Koot Insurance and Reinsurance Sandeep Mahajan AI Madina Insurance Co. Gautam Datta AI Maseer Insurance Company	Paul Mcguigan	AIG
Klaas Winters Aircraft Fuel Supply Bv Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Maseer Insurance Company	Dick Saunders	AIG
Muhammad Farid Alam AKD Securities Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Maseer Insurance Company	Edwin Igbiti	AIICO Insurance
Mustafa Khan Al Hajj Group Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Klaas Winters	Aircraft Fuel Supply Bv
Alan Teh Al Hosn Gas Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Muhammad Farid Alam	AKD Securities
Mohamed Al Dhaheri Al Hosn Gas Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Mustafa Khan	Al Hajj Group
Ahmed Al Hameli Al Hosn Gas Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Alan Teh	Al Hosn Gas
Robert Lewis Al Khafji Joint Operations Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Mohamed Al Dhaheri	Al Hosn Gas
Yahya Al-Nouri Al Koot Insurance and Reinsurance Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Ahmed Al Hameli	Al Hosn Gas
Sandeep Mahajan Al Madina Insurance Co. Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Robert Lewis	Al Khafji Joint Operations
Gautam Datta Al Madina Insurance Co. Arak Al Bayati Al Maseer Insurance Company	Yahya Al-Nouri	Al Koot Insurance and Reinsurance
Arak Al Bayati Al Maseer Insurance Company	Sandeep Mahajan	Al Madina Insurance Co.
	Gautam Datta	Al Madina Insurance Co.
Sarah Kasim Al Maseer Insurance Company	Arak Al Bayati	Al Maseer Insurance Company
	Sarah Kasim	Al Maseer Insurance Company

NAME	COMPANY
Paul O'Neill	Allianz Global Corporate & Specialty
Simon Mason	Apollo 1969 At Lloyd's
Jean Pierre Corval	Appealing Brokerage Consulting
David Heisler	Appraisal & Valuation Consultants Ltd
Alaa El -Zoheiry	Arab Misr Insurance Group
Philip Thorpe-Apps	Argo International
Aleksey Suslikov	Aria Petroleum Cy
Maksym Alieksieienko	Aria Petroleum Cy
Salah Al-Maraj	ARIG
Fayez Alziedi	Arrazi (SABIC)
Sai Gopal Kalvapalle	Bahrain Kuwait Insurance Company
Stephen Matthews	Baker Botts L.L.P.
Chris Charlton	Barents Re
James Maxwell	BG Group
Hazem Fetouh	BP Egypt
Christopher Eades	Braemar Adjusting
Dan Jones	C.T. Bauer College Of Business
Dalip Verma	Catlin Middle East Limited
James Brown	Chaucer
Khaled Aswad	Chemaweyaat
Darcy Beamer-Downie	Clyde & Co Llp
Shakeel Ahmad	CNOOC Iraq Limited
Zheng Yonggang	CNOOC Iraq Limited
Jimalex Orjiako	Consolidated Hallmark Insurance Plc
Eddie Efekoha	Consolidated Hallmark Insurance Plc
Stephen Menezes	Crescent Petroleum Co.
Nicholas Hide	Cunningham Lindsey
Bob Sehmi	Dana Gas
John Podgore	Dechert Llp
George Osahon	Department Of Petroleum Resources (Dpr)
Dolan Hinch	Deutsche Bank
Rawny Khadr	Dhofar Insurance
Mark Cooper	DIFC Authority
Gracita Aoa-De Gracia	DIFC Authority
Bjorn Enge	DNO International
Bassam Hussein	Doha Insurance Co
Shahir Ahamed Kahn	Dolphin Energy Limited
Anil Dudani	Dragon Oil
Tarun Ohri	Dragon Oil
Fareed Lutfi	Dubai Holding

NAME	COMPANY
Ta Mathews	Dubai Supply Authority (DUSUP)
Pankaj Bafna	Duqm Refinery and Petrochemical Industries
Jason Peers	Dutco Energy
Tom Sowler	Dutco Energy
Andrew Gibb	Dutco Energy
Ahmad Sharaf	Dutco Energy
Alessandro Vincoli	Edison Spa
Licia Bologna	Edison Spa
Miroslav Ljubisavljevic	Edt Shipmanagement Ltd
James Wood	Edward Mensah, Wood & Associates
Yousef Husseini	EFG Hermes
Khurram Ali Khan	EFU General Insurance Limited
Kamran Arshad Inam	EFU General Insurance Limited
Eng Mohamed Gamal	Egyptian Fertilizers Company
Eng Mohamed El Saadany	/ Egyptian Fertilizers Company
Thomas Thomason	Egyptian Refining Company
Dermot Dick	Emirates Insurance Company
Krishnan Raghunathan	Emirates National Oil Company
Jitendra Sharma	Emirates National Oil Company
Khaled Adel Sadek	Emirates Re
Amieye Ofori Felix	Energia Limited
Muhammad Nyroze Shariff	Farabi Petrochemicals
Christopher Gooding	Fasken Martineau
Jose Luis Veloso Dos Santos	Fides Corretores De Seguros
Almeida Mabutana	Fides Corretores De Seguros
Stephen Githiga	First Assurance Company Limited
Liv Sand	Gard As
Kirill Sychev	Gazprom Neft Badra B.V.
Sunil Machado	GDF Suez
Wayne Snow	GDF Suez
Christian Vogel	Gulf Reinsurance Limited
Aini Veskiväli	Gunvor / Tarcona As
Abdulatef Al Suwaie	Hadeed (Sabic)
Saleh Al-Wetaid	Hadeed (Sabic)
Milind Manohar Orpe	Hallworthy Int'L Fzc
Seyed Hamid Hosseini	Hallworthy Int'L Fzc
Dinesh Kumar Peringattu	Hallworthy Int'L Fzc
Zafar Iqbal	Halmore Power Generation Company Limited

NAME	COMPANY
Wolfgang Schubert	Hannover Re
Mike Lewis	Hantu Consulting Limited
Franz Adamczyk	HDI-Gerling
Paul Wordley	Holman Fenwick Willan
Nigel Wick	Holman Fenwick Willan
Tanveer Rahman	HSBC Bank Middle East
Mario Salameh	HSBC Bank Middle East
Jonathan Robinson	HSBC Bank Middle East
Tom Shiel	Indecs Consulting Limited
Olusina Elusakin	Industrial and General Insurance Nigeria
Azwin S Azeharie	Inpex Corporation
Yerico Octavianus Liey	Inpex Corporation
Yusuke Tanaka	Inpex Corporation
Prosper Okpue	Insurance Brokers of Nigeria
Afia Addo	Insurance Brokers of Nigeria
Tunde Olowude	Insurance Brokers of Nigeria
Eric Omozejele	Insurance Brokers of Nigeria
Sammy Makove	Insurance Regulatory Authority
Joseph Owuor	Insurance Regulatory Authority
Ibrahim Kaddunabbi Lubega	Insurance Regulatory Authority Of Uganda
Ewan Cresswell	Integra Technical Services
Gareth Owens	Japan Australia Lng (Mimi) Pty Ltd
Karim Merchant	Jubilee General
Mohamed Noor Kapdi	Kapditwala Inc
Gonzalo Kieffer	Kieffer & Asociados
Leroy Levy	King & Spalding
James Lee	Korea Gas Corporation (Australia)
Ali Al-Shammari	Kuwait Gulf Oil Companies
Gerald Burton	Kuwait Gulf Oil Company
Abdulaziz Dashti	Kuwait Gulf Oil Company
Sheikh Ali Al Sabah	Kuwait Gulf Oil Company
Khalid S. Al-Ajmi	Kuwait Oil Company
Esmail Sulaiman	Kuwait Petroleum Corporation
Karlos Wahhab	Kuwait Reinsurance Company
Serina Tan	L.C.H. (S) Pte Ltd
Tony Wright	Lamprell
Ajoykumar Ganguly	Larsen & Toubro Limited
Pradeep Sinha	Larsen & Toubro Limited
Evelyn Babajide Wright	Lasaco Assurance Plc

GUESTS CONTINUED

Oladipupo Omodara Law Union & Rock Insurance Plc Oye Hassan Odukale Leadway Assurance Co. Ltd Olufunmilayo Amanwa Leadway Assurance Co. Ltd Paul Sankey Liberty Specialty Markets Michael Gosselin Liberty Specialty Markets Ian Robb Liberty Specialty Markets Kislay Srivastava Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Middle East, Inc.	NAME	COMPANY
Olufunmilayo Amanwa Leadway Assurance Co. Ltd Paul Sankey Liberty Specialty Markets Michael Gosselin Liberty Specialty Markets Ian Robb Liberty Specialty Markets Kislay Srivastava Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Anthony Skinner Marafiq Company Johann Hunter Markel Todd Studer Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McCpermott Int	Oladipupo Omodara	Law Union & Rock Insurance Plc
Paul Sankey Liberty Specialty Markets Michael Gosselin Liberty Specialty Markets Ian Robb Liberty Specialty Markets Liberty Specialty Markets Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Oye Hassan Odukale	Leadway Assurance Co. Ltd
Michael Gosselin Liberty Specialty Markets lan Robb Liberty Specialty Markets Kislay Srivastava Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Olufunmilayo Amanwa	Leadway Assurance Co. Ltd
Ian Robb Liberty Specialty Markets Kislay Srivastava Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Paul Sankey	Liberty Specialty Markets
Kislay Srivastava Liberty Specialty Markets Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La OS Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Michael Gosselin	Liberty Specialty Markets
Shazia Azlam Rafique Liberty Specialty Markets Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	lan Robb	Liberty Specialty Markets
Sean Pearson Liberty Specialty Markets Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Kislay Srivastava	Liberty Specialty Markets
Gus Wiggle Linkage Assurance Plc Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Shazia Azlam Rafique	Liberty Specialty Markets
Dennis Culligan Longdown Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Ahthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Sean Pearson	Liberty Specialty Markets
Abdullah Jeelani Luberef - Saudi Aramco Base Oil Company Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Gus Wiggle	Linkage Assurance Plc
Ahmed Al-Jiffry Luberef - Saudi Aramco Base Oil Company Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Dennis Culligan	Longdown
Saeed Badagish Luberef - Saudi Aramco Base Oil Company Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Abdullah Jeelani	Luberef - Saudi Aramco Base Oil Company
Ilya Malyukov Lukoil Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Ahmed Al-Jiffry	Luberef - Saudi Aramco Base Oil Company
Mariana Tumanova Lukoil Overseas Alexander De La Os Lukoil Overseas Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marlecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Talal Soghaier McDermott Int	Saeed Badagish	Luberef - Saudi Aramco Base Oil Company
Alexander De La Os Aranguren Sergey Lapko	Ilya Malyukov	Lukoil
Aranguren Sergey Lapko Lukoil Overseas Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marlecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier	Mariana Tumanova	Lukoil Overseas
Gati Al-Jebouri Lukoil Overseas Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int		Lukoil Overseas
Oluwamuyiwa Omoyele Mansard Insurance Plc Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marsiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Sergey Lapko	Lukoil Overseas
Kunle Ahmed Mansard Insurance Plc Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Gati Al-Jebouri	Lukoil Overseas
Tosin Runsewe Mansard Insurance Plc Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Oluwamuyiwa Omoyele	Mansard Insurance Plc
Jose Luis Garrido Lafuente Mapfre Alyson Warhurst Maplecroft Anthony Skinner Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Kunle Ahmed	Mansard Insurance Plc
Alyson Warhurst Maplecroft Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Tosin Runsewe	Mansard Insurance Plc
Anthony Skinner Maplecroft Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Jose Luis Garrido Lafuente	e Mapfre
Abdulla Al-Qater Marafiq Company Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Alyson Warhurst	Maplecroft
Johann Hunter Markel Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Anthony Skinner	Maplecroft
Todd Studer Masila Petroleum Exploration And Production Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Abdulla Al-Qater	Marafiq Company
Company (Petromasila) Sameer Zewar Masila Petroleum Exploration And Production Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Johann Hunter	Markel
Company (Petromasila) Sahel Omer Masila Petroleum Exploration And Production Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Todd Studer	•
Company (Petromasila) Bruno Morgado Matola Gaz Company Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Sameer Zewar	·
Daniel Thorpe Matson, Driscoll & Damico (Dubai) Ltd Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Sahel Omer	· ·
Paul Hendry MatthewsDaniel Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Bruno Morgado	Matola Gaz Company
Kevin Jarman MatthewsDaniel Talal Soghaier McDermott Int	Daniel Thorpe	Matson, Driscoll & Damico (Dubai) Ltd
Talal Soghaier McDermott Int	Paul Hendry	MatthewsDaniel
	Kevin Jarman	MatthewsDaniel
John Punnoose McDermott Middle East, Inc.	Talal Soghaier	McDermott Int
	John Punnoose	McDermott Middle East, Inc.

NAME	COMPANY
Adel Mousa	Misr Insurance
Mohamed Khalifa	Misr Insurance
Bayo Sadare	Movido E & P Ltd.
Mark Penney	Mubadala Petroleum
Florian Riess	Munich Re
Philip K Philip	Muscat Insurance Company Saoc
Saurabh Mishra	Muscat National Holding Company Saog
Olusegun Omosehin	Mutual Benefits Assurance Plc
Fola Daniel	NAICOM
Usman Jankara Ibrahim	NAICOM
Abdul Karim Halimi	National Drilling Company
Ahmed Al-Zaabi	National Drilling Company
Mohammed Aneesul Hassan	National Industrial Petrochemical Co
Rafat Khashokji	National Petrochemical Industrial Company
Musa Lawan	National Petroleum Investment Management Services (Napims)
Margaret Aaron	National Petroleum Investment Management Services (Napims)
Susan Abisola Giwa- Osagie	Nem Insurance Plc
Evgeny Pavlenko	NIG
Al Emari Al Emari	NOC Libya
Tarek Borghan	NOC Libya
Yousif Sherif	NOC Libya
Abuleid Ahmed	NOC Libya
Farhaz Farouk	Nogaholding
Peter Claver Masvikeni	NOIC
Luis Barretto	Odebrecht
Laudelino Soares	Odebrecht
Rafael Souza	Odebrecht
Mushtaq Ahmad	Oil & Gas Development Company Limited
Theresa Dunlop	Oil Insurance Limited
George F. Hutchings	Oil Insurance Limited
Victor Viseu	Oil Moz
Stuart Griffiths	Oilfield Insurance Agencies Ltd
Amer Aljabri	Oman Gas Company
Patrick Choffel	Oman Insurance Company
Harib Al Kitani	Oman LNG L.L.C.
Ahmed Al Zakwany	Oman LNG L.L.C.

NAME	COMPANY
· · · · · · ·	
Khalid Al Massan	Oman LNG L.L.C.
Rashid Al Nasri	Oman LNG L.L.C.
Salim Al Barhy	Oman LNG L.L.C.
Fatick Al Belushi	Oman LNG L.L.C.
Robert Kneeshaw	Oman Methanol Company
Dinesh Shetty	Oman Oil
Ahmed Al-Harrasi	Oman Oil
Nasser Al-Balushi	Oman Oil
Sivakumar Nageswaran	Oman United Insurance Co. Saog
Kashif Rana	Orient Power Company (Private) Limited
Martin Webster	Oryx GTL Ltd
Alan Catchpool	Oryx GTL Ltd
Jabir Al-Ghayathin	Oryx GTL Ltd
Arif Dar	Pakarab Fertilizers Ltd. (Fatima Group)
Khurram Shahzad Yousuf	Pak-Arab Refinery Limited (Parco)
Philippe Vivares	Partner Re
Mario Beauregard	Pemex
David Ruelas	Pemex
Imtiaz Ahmad	Petrochina Halfaya
Fadyah Jahadhmy	Petroleum Development Oman
Pandian Doraiswamy	Petroleum Development Oman
Zacarias Cossa	Petromoc, SA
Eduardo Magalhaes	Petromoc, SA
Guilherme Daniel	Petromoc, SA
Thulani Mbolekwa	PetroSA
Thabo Kgokgo	PetroSA
Catherine Katsande	Petrozim Line Pvt Ltd
Nie Swe Mey	PHE ONWJ
Ahmed M. Hosny	Pico México Servicios Petroleros
Tawfik Diab	Pico México Servicios Petroleros
Alison Hubbard	Pinsent Masons Llp
Emmanuel Konyebagu	Platform Petroleum Limited
Osariemen Owieadolor	Platform Petroleum Limited
Hans Muschter	Puffin Consultants
Sayful Machlani	QAFAC
Abraham Ittycheriah	QAFAC
Maurizio Colautti	Qatar General Insurance and Reinsurance
Easo Alexander	Qatar Insurance

NAME	COMPANY
Hasan Qureshi	Qatar Petroleum
Rahat Latif	Qatargas Operating Company Limited
Adeyemi Shonibare	Regency Alliance Insurance Plc.
Akin Adelakun	Regency Alliance Insurance Plc.
Miguel Luque Herrán	Repsol, S.A.
James Arthur	Riskology
Susan Davies	Rushton International
Christian Heck	RWE Dea AG
Ali Al-Ruwaily	SABIC - Petrokemya
Yahya Al-Shami	Safer E&P Operations Company (Sepoc)
Ahmed Nasser	Safer E&P Operations Company (Sepoc)
Omar Bahobail	Sahara
Shahul Ayub	Sahara & Maaden Petochemicals Company
Saeed A Bayounis	Sahara & Maaden Petrochemicals Company
Sohail Hydari	Saif Power Limited
Carlo Cosimi	Saipem Spa
Elena Philippova	Sakhalin Energy Investments Company Ltd
Javed Akhtar	Salalah Methanol Sfz
Ahmed Albarami	Salalah Methanol Sfz
Hoon Yang	Samsung Fire & Marine Insurance Company
Je Jin Jeon	Samsung Heavy Industries Co. Ltd
Hyun Sic Kim	Samsung Heavy Industries Co. Ltd
Muhammad Amjad Chaudhry	Sapphire Group
Zuraimi Idris	Sapurakencana Petroleum Berhad
Mohamad Tuah Abdul Jalil	Sapurakencana Petroleum Berhad
Pieter Van Vuuren	Sasol
Ziyad Al-Draiweesh	Saudi Arabian Fertilizer Company
Martyn Black	Saudi Aramco
Tariq Malak	Saudi Aramco
Robert Wellman	Saudi Basic Industries Corporation
Mohammed Alrajhi	Saudi Basic Industries Corporation
Abdullah Al-Marzoqi	Saudi Basic Industries Corporation
Wail Alahmed	Saudi Basic Industries Corporation
Bhavaraju Kumara Prabhu	Saudi Basic Industries Corporation
Nasser Al Jarba	Saudi Basic Industries Corporation
Abdulkarim Alsubaie	Saudi Electricity Company
Sameer Al-Arabi	Saudi Electricity Company
Gabriel Abdullah Al-Roomi	Saudi Kayan Petrochemical Company

GUESTS CONTINUED

Philippe Borgniet Scor Olivier Perraut Scor Marie Fayet Scor Henry Gaden Scor Michel Krenzer Scor Victor Peignet Scor Global P&C SE Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Warina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Valeona Soyinka Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Mark Saunders TAQA Yasser Benbrik TAQA Yasser Benbrik TAQA JLEC Emad K. Al Haji Tasnee (National Industrialization Company)	NAME	COMPANY
Marie Fayet Scor Henry Gaden Scor Michel Krenzer Scor Victor Peignet Scor Global P&C SE Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takaful International Co. Rami Kadri Takaful International Co. Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Philippe Borgniet	Scor
Henry Gaden Scor Michel Krenzer Scor Victor Peignet Scor Global P&C SE Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Olivier Perraut	Scor
Michel Krenzer Scor Victor Peignet Scor Global P&C SE Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Marie Fayet	Scor
Victor Peignet Scor Global P&C SE Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Usits Resey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Henry Gaden	Scor
Erik Schmidt Seadrill Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Michel Krenzer	Scor
Svein Bergstad Seadrill Management Ltd. Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Kurt Karl Swiss Re insurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Victor Peignet	Scor Global P&C SE
Joseph Ebinum Seplat Petroleum Dev Co Plc Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swise Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Erik Schmidt	Seadrill
Rustom Battliwala Shapoorji Pallonji Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Svein Bergstad	Seadrill Management Ltd.
Gerald Kok Shell International Bv Frank Alexander Forster Siemens Financial Services GMBH, Insurance Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA TAQA JLEC	Joseph Ebinum	Seplat Petroleum Dev Co Plc
Frank Alexander Forster Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Re insurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA JLEC	Rustom Battliwala	Shapoorji Pallonji
Daniele Zucchi Sigurd Ruck Ag Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Gerald Kok	Shell International Bv
Wang Xiaoyun Sinopec Engineering Incorporation Zhuang Jian Sinopec Engineering Incorporation Vladimir Zhitkov SOGAZ Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Frank Alexander Forster	Siemens Financial Services GMBH, Insurance
Zhuang JianSinopec Engineering IncorporationVladimir ZhitkovSOGAZMarina BondarenkoSOGAZEvgeny BorovikovSOGAZOlaotan SoyinkaSovereign Trust Insurance PlcWale OnaolapoSovereign Trust Insurance PlcOlivier DecombesStarr CompaniesLars OsteboStatoilAbdelrahman SalamaSUMEDHelen Hong Oi LengSwiber Offshore Construction Pte LtdNitish GuptaSwiber Offshore Construction Pte LtdKashe SambhiSwiss Re Corporate SolutionsTariq SiddiquiSwiss Re Corporate SolutionsRaik WittowskiSwiss Re Corporate SolutionsGiles HusseySwiss Re Corporate SolutionsKurt KarlSwiss Re Corporate SolutionsKurt KarlSwiss Reinsurance Company Ltd.Essam Al AnsariTakaful International Co.Ahmed SwailemTakaful International Co.Rami KadriTakreerBulat BurganovTANECOVladimir FedotovTANECOMark SaundersTAQAYasser BenbrikTAQA JLEC	Daniele Zucchi	Sigurd Ruck Ag
Vladimir ZhitkovSOGAZMarina BondarenkoSOGAZEvgeny BorovikovSOGAZOlaotan SoyinkaSovereign Trust Insurance PlcWale OnaolapoSovereign Trust Insurance PlcOlivier DecombesStarr CompaniesLars OsteboStatoilAbdelrahman SalamaSUMEDAmr ElessawiSUMEDHelen Hong Oi LengSwiber Offshore Construction Pte LtdNitish GuptaSwiber Offshore Construction Pte LtdKashe SambhiSwiss Re Corporate SolutionsTariq SiddiquiSwiss Re Corporate SolutionsRaik WittowskiSwiss Re Corporate SolutionsGiles HusseySwiss Re Corporate SolutionsKurt KarlSwiss Reinsurance Company Ltd.Essam Al AnsariTakaful International Co.Ahmed SwailemTakaful International Co.Rami KadriTakreerBulat BurganovTANECOVladimir FedotovTANECOMark SaundersTAQAYasser BenbrikTAQA JLEC	Wang Xiaoyun	Sinopec Engineering Incorporation
Marina Bondarenko SOGAZ Evgeny Borovikov SOGAZ Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TAQA Yasser Benbrik TAQA	Zhuang Jian	Sinopec Engineering Incorporation
Evgeny Borovikov Olaotan Soyinka Sovereign Trust Insurance Plc Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raoil Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Re Corporate Solutions Kurt Karl Swiss Re insurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Vladimir Zhitkov	SOGAZ
Olaotan Soyinka Sovereign Trust Insurance PIc Wale Onaolapo Sovereign Trust Insurance PIc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiser Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Marina Bondarenko	SOGAZ
Wale Onaolapo Sovereign Trust Insurance Plc Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Evgeny Borovikov	SOGAZ
Olivier Decombes Starr Companies Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiser Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Olaotan Soyinka	Sovereign Trust Insurance Plc
Lars Ostebo Statoil Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiser Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Wale Onaolapo	Sovereign Trust Insurance Plc
Abdelrahman Salama SUMED Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Olivier Decombes	Starr Companies
Amr Elessawi SUMED Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Lars Ostebo	Statoil
Helen Hong Oi Leng Swiber Offshore Construction Pte Ltd Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TAQA Yasser Benbrik TAQA JLEC	Abdelrahman Salama	SUMED
Nitish Gupta Swiber Offshore Construction Pte Ltd Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Amr Elessawi	SUMED
Kashe Sambhi Swiss Re Corporate Solutions Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Helen Hong Oi Leng	Swiber Offshore Construction Pte Ltd
Tariq Siddiqui Swiss Re Corporate Solutions Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Nitish Gupta	Swiber Offshore Construction Pte Ltd
Raik Wittowski Swiss Re Corporate Solutions Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Kashe Sambhi	Swiss Re Corporate Solutions
Raoul Carlos Swiss Re Corporate Solutions Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Tariq Siddiqui	Swiss Re Corporate Solutions
Giles Hussey Swiss Re Corporate Solutions Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Raik Wittowski	Swiss Re Corporate Solutions
Kurt Karl Swiss Reinsurance Company Ltd. Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Raoul Carlos	Swiss Re Corporate Solutions
Essam Al Ansari Takaful International Co. Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Giles Hussey	Swiss Re Corporate Solutions
Ahmed Swailem Takaful International Co. Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Kurt Karl	Swiss Reinsurance Company Ltd.
Rami Kadri Takreer Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Essam Al Ansari	Takaful International Co.
Bulat Burganov TANECO Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Ahmed Swailem	Takaful International Co.
Vladimir Fedotov TANECO Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Rami Kadri	Takreer
Mark Saunders TAQA Yasser Benbrik TAQA JLEC	Bulat Burganov	TANECO
Yasser Benbrik TAQA JLEC	Vladimir Fedotov	TANECO
	Mark Saunders	TAQA
Emad K. Al Haji Tasnee (National Industrialization Company)	Yasser Benbrik	TAQA JLEC
	Emad K. Al Haji	Tasnee (National Industrialization Company)

NAME	COMPANY
Harsh Kumar	Tasnee (National Industrialization Company)
Hala Mufeez	Tatweer Petroleum
Aruna Ratnayake	Tatweer Petroleum
Achille De Nino	Technip France Abu Dhabi
Angela Heymann	Tema Oil Refinery Ltd
Kingsley Ditsa	Tema Oil Refinery Ltd
Prince Adjei	Tema Oil Refinery Ltd
Narayanan Seshan	The Bahrain Petroleum Company
Mohammed Al Satrawi	The Bahrain Petroleum Company
Ram Goyal	The Bahrain Petroleum Company
Syed Raees Ahmed	The Hub Power Company Limited
Hassan Al-Alawi	The Oil & Gas Holding Company
Gareth Young	The Weir Group Plc
Allen Wazny	Tiway Oil
Frank Bodin	Total
Hisham Helal	Thaqa
Khalifa Shariha	Thaqa
Kamal Tabaja	Trust Re
Nadjib Bouzeboudjen	Trust Re
Poorna Mucheli	Trust Re
Fadi Abunahl	Trust Re
Yazid Bitar	Trust Re
Nabil Hajjar	Trust Re
Senthil Kumar Karmegam	Ugl Engineering Pvt Ltd
Zipporah Mungai	UAP Insurance Limited
Nick Itunga	UAP Insurance Limited
Michael Oduor	UAP Insurance Limited
Asad Khan	Unique Insurance Brokers - Marsh Pakistan
Pradeep Dhoot	Videocon Hydrocarbon Holdings Ltd.
Ashok Gangwal	Videocon Hydrocarbon Holdings Ltd.
Steve Brann	Vitol Dubai Ltd
Ashish Desai	Wapic Insurance Plc
Christoph Frei	World Energy Council
Andrew Malcolm	XI Insurance Company Plc
Habeeb Alkhardawi	Yanbu Aramco Sinopec Refining Company
Ali Al-Jubran	Yanbu Aramco Sinopec Refining Company
Farit Vafin	Zao Ic ''Chulpan''
Ildar Sadykov	Zao Ic ''Chulpan''
Nwachukwu Ebelechukw	uZenith General Insurance Company Limited
Tejal Bartlett	Zurich Insurance
Alison Clarke	Zurich Insurance

MARSH ENERGY COLLEAGUES

NAME	TITLE	TELEPHONE	EMAIL
Hassan Abouhamed	Client Executive	+971 566 837 954	hassan.abouhamed@marsh.com
Ludmila Avdeeva	Energy Practice Leader, Russia	+74 957 236 671	ludmila.avdeeva@marsh.com
Leonardo Baeta	Practice Leader	+55 2197 136 9137	leonardo.baeta@marsh.com
Amy Barnes	Managing Director	+44 7776 254 905	amy.barnes@marsh.com
William Beach	Vice President	+971 56 6817440	william.beach@marsh.com
Ludwig Beltran	Client Executive	+971 4 212 9188	ludwig.beltran@marsh.com
Guy Bessis	Managing Director	+971 561 755 606	guy.bessis@marsh.com
Gaurav Bhatnagar	Managing Director	+971 505 549 621	gaurav.bhatnagar@marsh.com
Dal Bhatti	Asst. Vice President	+971 50 456 0338	dal.bhatti@marsh.com
Mariné Botha	Risk Engineer	+971 505 570 886	marine.botha@marsh.com
Robert Brundrett	Senior Vice President	+44 7557 807 252	robert.brundrett@marsh.com
Sophie Burnoud	Client Executive	+ 44 7585 803 815	sophie.burnoud@marsh.com
Roman Bychkov	Energy Practice	+79 037 221 745	Roman.Bychkov@marsh.com
Jasper Clark	London Hub Leader	+44 7920 088 668	jasper.clark@marsh.com
Martin Clark	Senior Vice President	+44 7795 685 649	martin.clark@marsh.com
Guy Cowan	Client Executive	+44 7881 782 178	guy.cowan@marsh.com
lan Curtin	Managing Director	+44 7733 307 922	ian.curtin@marsh.com
Martin Dye	Vice President	+971 561717028	martin.dye@marsh.com
Hany Elsayed	Vice President	+971 504 518 244	hany.elsayed@marsh.com
Andrew Foad	Senior Vice President	+44 7920 212 166	andy.foad@marsh.com
Richard Foxall	Principal / Vice President	+61 4104 603 65	richard.foxall@marsh.com
Bruce Garrett	Managing Director	+44 7748 982 405	bruce.garrett@marsh.com
Omar Gemei	Senior Vice President	+971 506 515 970	omar.gemei@marsh.com
Andrew George	Chairman	+44 7917 245 794	andrew.x.george@marsh.com
Hilario Gómez Laguna	Marine & Energy Director	+34 9145 68 510	hilario.gomezlaguna@marsh.com
Catherine Gregory	Energy Broker	+44 7919 302 006	catherine.gregory@marsh.com
Mitchell Griffiths	State Executive WA&NT / Managing Director	+61 4089 129 00	mitchell.griffiths@marsh.com
Adam Groves	Assistant Vice President	+971 507 089 075	adam.groves@marsh.com
Tormod Hareide	Senior Vice President Claims	+47 913 48 208	tormod.hareide@marsh.com
Nicola Harris	Senior Vice President	+27 82 875 3682	nicola.m.harris@marsh.com
Robert Hausler	Managing Director / North America Energy Practice Leader	+1 832 266 2859	robert.c.hausler@marsh.com
William Hayes	Managing Director	+44 7771 637 519	william.k.hayes@marsh.com
Grete Henæs	Senior Vice President	+47 952 17 798	grete.henes@marsh.com
lan Henderson	Managing Director	+971 505 512 178	ian.henderson@marsh.com
Mark Heneghan	Senior Vice President	+44 7825 228 407	mark.heneghan@marsh.com
Andrew Herring	Energy Practice Leader, EMEA	+44 7920 088 635	andrew.herring@marsh.com
Richard Higgins	MD/Global Upstream and Midstream Leader	+44 7767 220 449	richard.higgins@marsh.com

MARSH ENERGY COLLEAGUES CONTINUED

NAME	TITLE	TELEPHONE	EMAIL
Shivan Hutton	Vice President	+97156 1760613	shivan.hutton@marsh.com
Marc Joseph	Risk Engineer	+971 501 899 366	marc.joseph@marsh.com
Mohit Kanthra	Senior Vice President	+65 9770 1737	mohit.kanthra@marsh.com
Nabil Khawaja	Managing Director	+44 7825 116 616	nabil.khawaja@marsh.com
Neera Kumar	Vice President	+44 7825 401 262	neera.kumar@marsh.com
Fabio Landriscina	MD - Head of Specialties	+39 3494 921 863	fabio.landriscina@marsh.com
Qibin Liu	Senior Vice President	+44 7827 822 366	james.liu@marsh.com
Joseph Lonappan	Senior Vice President	+91 9820 646 756	joseph.lonappan@marsh.com
Adrian Louis	Vice President	+971 506 252 104	adrian.louis@marsh.com
Ryan McGovern	Risk Engineer	+971 509 001 247	ryan.mcgovern@marsh.com
Graeme McMillan	Risk Engineer	+971 561 740 381	graeme.mcmillan@marsh.com
Arun Negi	Risk Engineer	+91 11 4071 7016	arun.negi@marsh.com
Paul Nicholson	Managing Director	+44 7826 918 722	paul.t.nicholson@Marsh.com
James Paddon	Managing Director	+47 928 118 51	james.paddon@marsh.com
Marcela Paladino	Terrorism Broker	+44 7585 803 548	marcela.paladino@marsh.com
Glenn Preece	Senior Vice President	+65 818 8078	glenn.preece@marsh.com
Chris Price-Kuehne	Risk Engineer	+44 7585 803 013	chris.price-kuehne@marsh.com
Julio Ricaud	Managing Director	+44 5533 347 117	julio.ricaud@marsh.com
Andrea Righetti	Energy Industry Leader	+39 3480 076 896	andrea.righetti@marsh.com
lan Roy	Middle East and Asia Engineering Manager	+971 505 589 350	ian.roy@marsh.com
Samir Saha	Asst. Vice President	+971 50 656 7742	samir.saha@marsh.com
Sergey Samofalov	Deputy Country Manager	+ 79 037 4326 33	sergey.samofalov@marsh.com
Victoria Sarjeant	Vice President	+65 9770 1767	vicky.sarjeant@marsh.com
Kurt Severinsen	Senior Vice President	+47 934 874 34	kurt.severinsen@marsh.com
Clive Short	Senior Vice President	+44 7767 118 191	clive.short@marsh.com
Matthew Simmonds	Managing Director	+65 978 867 16	martin.dye@marsh.com
Brad Simpson	Senior Vice President	+971 50 4518426	brad.simpson@marsh.com
Thomas Smith	Managing Director	+44 7909 522 172	thomas.r.smith@marsh.com
Matthew Snee	Client Executive	+971 561 710 179	matthew.snee@marsh.com
Dean Sparrow	Senior Vice President	+44 7776 232 204	dean.a.sparrow@marsh.com
Sanjeev Subhra	Risk Engineer	+971 504 518 241	sanjeev.subhra@marsh.com
Mike van Bergen	Claims Consultant	+971 561 760 615	michael.vanbergen@marsh.com
Diego Ventosa	Energy & Power Leader LAC	+1 305 213 9759	diego.ventosadunwald@marsh.com
Adam Wakeley	Senior Vice President	+971 506 567 151	adam.wakeley@marsh.com
Abigail Wilson	Client Executive	+971 561 792 212	abigail.a.wilson@marsh.com
Robert Wilson	Senior Vice President	+44 7585 803 369	robert.J.wilson@marsh.com
John Yates	Risk Engineer	+44 7585 803 873	john.yates@marsh.com
Hideki Tsuru	Senior Client Manager	+81 80 2195 5982	hideki.tsuru@marsh.com

MMC COLLEAGUES

Pinasd Anjvijl Chief Executive Officer, Qarar Marsh 4974 6812 6125 prasad anjvijgmarnarb.com Floris Ansingh Senior Advisor Oliver Wyman +971 4425 7000 floris ansingh@ansinghandasociates.com Francois Austin Head of Energy Oliver Wyman +971 4425 7000 floris ansingh@ansinghandasociates.com Androw Brunero Energy Guy Carpenter +44 7825 083 130 andrown.brunero@guycarp.com John Davies Managing Director Marsh +44 7972 505 101 inh.davies@marsh.com Tim Davies Deputy Chief Executive Officer Marsh +971 507499615 tim.davies@marsh.com Frederic Demeyere Clinet Executive Marsh +971 507499615 tim.davies@marsh.com John Drais Senior Vice President, Infrastructure Marsh +971 5617 5066 immon.dodoworthligmarsh.com John Drais Senior Vice President, Infrastructure Marsh +971 5617 5006 jidh.dife@olivenyman.com John Drais Periodent, Global Risk and Specialities Marsh +971 561 5006 jidh.dife@olivenyman.com John Drais President, Global Risk and Specialities Marsh	NAME	TITLE	OPERATING COMPANY	TELEPHONE	EMAIL
Francois Austin Head of Energy Oliver Wyman 444 7970 708 796 francois austin@oliverwyman.com Antoine Bdadouni Vice President Guy Carpenter 447 795 803 583 antoine.bdadouni@guycarp.com John Davies Energy Guy Carpenter 447 795 803 583 antoine.bdadouni@guycarp.com John Davies Managing Director Marsh - 447 7973 205 101 john.h davies@marsh.com Tim Davies Deputy Chief Executive Officer Marsh - 971 507499615 tim.davies@marsh.com Tim Davies Deputy Chief Executive Marsh - 971 507499615 tim.davies@marsh.com John Davies Senior Xice President, Infrastructure Marsh - 971 507 750 696 simon.dodsworth@marsh.com John Davies President, Global Risk and Specialties Marsh - 971 545 750 696 simon.dodsworth@marsh.com John Drzik President, Global Risk and Specialties Marsh - 971 442 57000 jad. dlib@oliverwyman.com John Drzik President, Global Risk and Specialties Marsh - 256 414 222217 kejäule@marsh.com John Drzik President, Global Power Practice Marsh - 256 414 222217 kejäule@marsh.afrs.co.ou John Marsh - 468 99459995 sajith.kumar@marsh.com John Marsh - 468 99459995 sajith.kumar@marsh.com John March Gormann Partner Oliver Wyman - 971 566 43 5806 march.ormann@oliverwyman.com John March Gormann Partner John Warsh - 971 506 583 5802 assad.ebingaby@oliverwyman.com John March Grown Marsh - 971 506 588 582 larisa.muravska@mercer.com John March Gormann Marsh - 447 7899 481 vijaul.patel@marsh.com John March Morth Africa John Marsh - 447 7899 481 vijaul.patel@marsh.com John Marsh - 447 7899 587	Prasad Aniyil	Chief Executive Officer, Qatar	Marsh	+974 6612 6125	prasad.aniyil@marsh.com
Antoine Bdadoumi Vice President Guy Carpenter +44 7885 803 583 antoine.bdadoumi@guycarp.com Andrew Brunero Energy Guy Carpenter +44 7875 205 3130 andrew.n.brunero@guycarp.com John Davies Managing Director Marsh +47 1507499615 tim.davies@marsh.com Tim Davies Deputy Chief Executive Officer Marsh +971 507499615 tim.davies@marsh.com Frederik Demeyere Client Executive Officer Marsh +971 507499615 tim.davies@marsh.com John Davies Client Executive Officer Marsh +971 507499615 tim.davies@marsh.com John Craik Demeyere Client Executive Officer Marsh +971 507499615 tim.davies@marsh.com John Craik Demeyere Client Executive Officer Marsh +971 50749605 simon.dodsworth@marsh.com John Draik President, Global Risk and Specialties Marsh +971 442 570 00 jad.dib@olivenyman.com John Draik President, Global Risk and Specialties Marsh +65 9711 5315 philippe.dufour@marsh.com John Draik President, Global Risk and Specialties Marsh +65 9711 5315 philippe.dufour@marsh.com John Craik President, Global Risk and Specialties Marsh +65 9711 5315 philippe.dufour@marsh.com John Craik President, Global Risk and Specialties Marsh +65 9711 5315 philippe.dufour@marsh.com John Craik President, Global Risk and Specialties Marsh +66 99459095 sajith.kumar@marsh.com John Craik President +971 566 643 2270 bills elhoss@guycarp.com John Craik President +971 566 633 609 assad.elsingaby@oliverwyman.com John Craik President +971 566 633 609 assad.elsingaby@oliverwyman.com John Craik Hormann Partner Oliver Wyman +971 507 682 81 neitb.invin@marsh.com John Craik Hormann Partner Marsh +971 507 683 882 larisa.muravska@mercer.com John Craik Hormann Partner Marsh +971 506 538 882 larisa.muravska@mercer.com John Neale Energy Guy Carpenter +44 7789 491 709 simon.neale@guycarp.com John Neale Energy Guy Carpenter +44 7789 491 709 simon.neale@guycarp.com John Neale Energy Burberpise Solutions Marsh +373 251 193 ujiyal.patel@marsh.com John Carba Risk Consulting Practice Leader Marsh +971 507 689 71 mark.r.popplewell@marsh.com John Carba Risk Consulting Practice Leader Mar	Floris Ansingh	Senior Advisor	Oliver Wyman	+971 4425 7000	floris.ansingh@ansinghandassociates.com
Andrew Brunero Energy Guy Carpenter 44 7825 063 130 andrew.n.brunero@guycarp.com John Davies Managing Director Marsh 444 7973 201 101 John Advies@marsh.com Tim Davies Deputy Chief Executive Officer Marsh 4971 507499615 tim.davies@marsh.com Tim Davies Clene Executive Marsh 4971 507499615 tim.davies@marsh.com Tim Davies Clene Executive Marsh 4971 507499615 tim.davies@marsh.com Oliver Wyman 4971 402 570 00 John Drzik President, Clene Executive Marsh 4971 561 750 5696 simon.dodsworth@marsh.com Oliver Wyman 4971 442 570 00 John drzik@marsh.com John Drzik President, Global Rick and Specialties Marsh 465 9711 5315 philippe du Poru Philippe Du Poru Chairman Global Power Practice Marsh 455 9711 5315 philippe du Poru Philippe du Poru Philippe Du Poru Chairman, Uganda Marsh 456 414 222217 kejalu@marsh-afrs.co.ug Bilal El Hoss SEO Guy Carpenter 4971 56 6445 2270 bilal.elhoss@guycarp.com Sajith Kumar Chief Executive Officer, Oman Marsh 468 99459905 sajith kumar@marsh.com Marsh 468 99459905 sajith kumar@marsh.com March Hormann Partner Oliver Wyman 4971 506 455 846 march.ormann@oliverwyman.com March Hormann Partner Oliver Wyman 4971 506 455 846 march.ormann@oliverwyman.com March Hormann Partner Oliver Wyman 4971 507 885 281 nell.b.i.win@marsh.com March Hormann Partner March Grief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer 4971 506 383 582 larisa.muravska@mercer.com Guy Carpenter 444 7789 943 109 simon.neale@guycarp.com Guy Carpenter 444 7789 943 109 simon.neale@guycarp.com Julyal Patel AVP - Strategy & Enterprise Solutions Marsh 494 7325 1931 Julyal Patel AVP - Strategy & Enterprise Solutions Marsh 444 7789 943 109 soct.peachey@marsh.com Freatice Leader Marsh Avier Partice Leader Marsh 4971 507 989 971 mark.r.popplewell@marsh.com Freatin Gabriel Sacy Marsh Power Practice Marsh 4971 507 989 971 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh 4971 507 989 971 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Africa Marsh 4971	Francois Austin	Head of Energy	Oliver Wyman	+44 7970 708 796	francois.austin@oliverwyman.com
John Davies Managing Director Marsh +44 7973 205 101 John h. davies@marsh.com	Antoine Bdadouni	Vice President	Guy Carpenter	+44 7585 803 583	antoine.bdadouni@guycarp.com
Tim Davies Deputy Chief Executive Officer Marsh +971 507499615 tim.davies@marsh.com Frederic Demeyere Client Executive Marsh +32 4747 119 72 frederick demeyere@marsh.com Simon Dodsworth Senior Vice President, Infrastructure Marsh +971 561 750 6966 simon.dodsworth@marsh.com Jad Dib Senior Associate Oliver Wyman +971 142 570 00 jad.dib@olivervyman.com John Drzik President, Ciobal Risk and Specialties Marsh -65 9711 531 philippe dufoure@marsh.com Philippe Du Four Chairman, Uganda Marsh +65 9711 5315 philippe dufoure@marsh.com Kwame Ejalu Ejuku Chairman, Uganda Marsh +65 9711 5315 philippe dufoure@marsh.com Warsh SEO Guy Carpenter +971 56 644 5270 bila elhoss@guy.carp.com Sajith Kumar Chief Executive Officer, Oman Marsh +68 9945995 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.elsingaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 445 5846 marc.hormann@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 598 581 marc.hormann@oliverwyman.com Neil Invin Managing Director Marsh +971 507 590976 robert.m.makhoul@marsh.com Warsh Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Jiman Neale Energy Guy Carpenter +44 7584 491 799 simon.neale@guy.carp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Warsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Jan Peters Marsh Risk Consulting Practice Leader Marsh +971 507 89071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 89071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 8908 571 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 89071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 89071 mark.r.popplewell@marsh.com Praveen Sharma Chief Executive Officer, Saudi Arabia Marsh +971 507 89071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Manageme	Andrew Brunero	Energy	Guy Carpenter	+44 7825 063 130	andrew.n.brunero@guycarp.com
Frederik Demeyere Client Executive Marsh +32 4747 119 72 frederik demeyere@marsh.com Simon Dodsworth Senior Vice President, Infrastructure Marsh +971 561 750 696 simon.dodsworth@marsh.com John Drzik President, Global Risk and Specialties Marsh John.drzik@marsh.com John Drzik President, Global Risk and Specialties Marsh +65 9711 5315 john.drzik@marsh.com Philippe Dru Chairman Global Power Practice Marsh +65 9711 5315 philippe dufour@marsh.com Philippe Dru Chairman Global Power Practice Marsh +65 9711 5315 philippe dufour@marsh.com Marsh +66 99459095 sajith.kumar@marsh.com Marsh +68 99459095 sajith.kumar@marsh.com Marsh +971 566 435 846 marc.horman@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 566 433 069 assad_elsingaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 455 846 marc.horman@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Neil Irwin Marsh Power Practice Marsh +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Marsh Power Practice Marsh Hisk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Mark Popplewell Marsh Power Practice Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Marsh Power Practice Leader Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Marsh Power Practice Leader Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Marsh +971 507 088 9071 mark.power.soma@marsh.com Mark Popplewell Marsh	John Davies	Managing Director	Marsh	+44 7973 205 101	john.h.davies@marsh.com
Simon Dodsworth Senior Nice President, Infrastructure Marsh +971 561 750 696 simon.dodsworth@marsh.com Jad Dib Senior Associate Oliver Wyman +971 442 570 00 jad.dib@oliverwyman.com John Drzik President, Global Risk and Specialties Marsh john.drzik@marsh.com Philippe Du Four Chairman Global Power Practice Marsh +65 9711 531 51 philippe.dufour@marsh.com Philippe Du Four Sexual Ejiduk Chairman, Uganda Marsh +256 414 222217 kejalu@marsh-afrs.co.ug Bilal El Hoss SEO Guy Carpenter +971 56 644 5270 bilal.elhoss@guycarp.com Sajith Kumar Chief Executive Officer, Oman Marsh +68 99459905 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.elsingaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 504 555 846 marc.horman@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irvin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Marsh Power Practice Marsh Hisk Consulting Practice Leader Marsh +971 504 510 560 Marsh Power Practice Marsh Hisk Consulting Practice Leader Marsh +971 507 089 971 mark.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 08 971 mark.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 08 971 mark.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 08 971 mark.popplewell@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com	Tim Davies	Deputy Chief Executive Officer	Marsh	+971 507499615	tim.davies@marsh.com
Jah Dib Senior Associate Oliver Wyman +971 442 570 00 jad. dib@oliverwyman.com	Frederik Demeyere	Client Executive	Marsh	+32 4747 119 72	frederik.demeyere@marsh.com
John Drzik President, Global Risk and Specialties Marsh John.drzik@marsh.com	Simon Dodsworth	Senior Vice President, Infrastructure	Marsh	+971 561 750 696	simon.dodsworth@marsh.com
Philippe Du Four Chairman Global Power Practice Marsh +65 9711 5315 philippe,dufour@marsh.com Kwame Ejalu Ejuku Chairman, Uganda Marsh +256 414 222217 kejalu@marsh-afrs.co.ug Bilal El Hoss SEO Guy Carpenter +971 56 644 5270 bilal.elhoss@guycarp.com Sajith Kumar Chief Executive Officer, Oman Marsh +68 99459095 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.elsingaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 455 846 marc.hormann@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Neil Irwin Managing Director Marsh +971 505 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujival Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +971 504 510 560 ian.peters@marsh.com Mark Popplewell Marsh Risk Consulting Practice Leader Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 084 871 karim.sacy@marsh.com Praveen Sharma Chief Executive Officer, Saudi Arabia Marsh +971 507 084 871 karim.sacy@marsh.com Winston Skosana Managing Director, Riffica Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com	Jad Dib	Senior Associate	Oliver Wyman	+971 442 570 00	jad.dib@oliverwyman.com
Kwame Ejalu Ejuku Chairman, Uganda Marsh +256 414 22217 kejalu@marsh-afrs.co.ug Bilal El Hoss SEO Guy Carpenter +971 56 644 5270 bilal.elhoss@guycarp.com Sajith kumar Chief Executive Officer, Oman Marsh +68 99459095 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 506 4858 46 marc.hormann@oliverwyman.com March Hormann Partner Oliver Wyman +971 507 085 281 neil.b.inwin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Marsh +971 500 599076 robert.m.makhoul@marsh.com Larisa Muravska Partner Mercer +971 500 583 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Scot Peachey Marsh Marsh +347325 1193 ujyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +447789 943 109 scot.peachey@marsh.com Bill Pieroni Global Chief Operating Officer Marsh +971 507 48 901 mark.r.popplewell@marsh.com <t< td=""><td>John Drzik</td><td>President, Global Risk and Specialties</td><td>Marsh</td><td></td><td>john.drzik@marsh.com</td></t<>	John Drzik	President, Global Risk and Specialties	Marsh		john.drzik@marsh.com
Bilal El Hoss SEO Guy Carpenter +971 56 644 5270 bilal.elhoss@guycarp.com Sajith Kumar Chief Executive Officer, Oman Marsh +68 99459095 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.elsingaby@oliverwyman.com March Hormann Partner Oliver Wyman +971 507 685 281 neil.b.irvin@marsh.com Neil Irwin Managing Director Marsh +971 507 585 281 neil.b.irvin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Marsh +971 505 590976 robert.m.makhoul@marsh.com Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Bill Pieroni Global Chief Operating Officer Marsh +971 504 510 560 bill.pieron	Philippe Du Four	Chairman Global Power Practice	Marsh	+65 9711 5315	philippe.dufour@marsh.com
Sajith Kumar Chief Executive Officer, Oman Marsh +68 99459095 sajith.kumar@marsh.com Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.elsingaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 455 846 marc.hormann@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujjval Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujjval.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Ian Peters Marsh Risk Consulting Practice Leader Marsh +971 507 089 071 ian.peters@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com	Kwame Ejalu Ejuku	Chairman, Uganda	Marsh	+256 414 222217	kejalu@marsh-afrs.co.ug
Assad El Singaby Partner Oliver Wyman +971 566 833 069 assad.el singaby@oliverwyman.com Marc Hormann Partner Oliver Wyman +971 506 455 846 marc.hormann@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +447 584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com lan Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Bill Pieroni Global Chief Operating Officer Marsh +971 507 089 071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 089 071 mark.r.popplewell@marsh.com Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Praveen Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com	Bilal El Hoss	SEO	Guy Carpenter	+971 56 644 5270	bilal.elhoss@guycarp.com
Marc Hormann Partner Oliver Wyman +971 506 455 846 marc.hormann@oliverwyman.com Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Marsh +971 505 590976 robert.m.makhoul@marsh.com Simon Neale Energy Mercer +971 506 538 582 larisa.muravska@mercer.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com lan Peters Marsh Risk Consulting Practice Leader Marsh for Middle East Harsh +971 504 510 560 ian.peters@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 089 071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 089 071 mark.r.popplewell@marsh.com Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 089 071 mark.r.popplewell@marsh.com Jay Sharma Chief Executive O	Sajith Kumar	Chief Executive Officer, Oman	Marsh	+68 99459095	sajith.kumar@marsh.com
Neil Irwin Managing Director Marsh +971 507 085 281 neil.b.irwin@marsh.com Robert Makhoul Chief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com lan Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 088 9071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Praveen Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Assad El Singaby	Partner	Oliver Wyman	+971 566 833 069	assad.elsingaby@oliverwyman.com
Robert Makhoul Chief Executive Officer, Middle East and North Africa Larisa Muravska Partner Mercer +971 505 590976 robert.m.makhoul@marsh.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujiyal Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujiyal.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Ian Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Simon Neale Energy Guy Carpenter +44 7789 943 109 scot.peachey@marsh.com Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Marsh Risk Consulting Practice Leader Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Practice Leader Karim Gabriel Sacy VP Business Development Bowring Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Doraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1713 253 5813 philip.tenenbaum@mercer.com Minston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +911 428 25752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Marc Hormann	Partner	Oliver Wyman	+971 506 455 846	marc.hormann@oliverwyman.com
Larisa Muravska Partner Mercer +971 506 538 582 larisa.muravska@mercer.com Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujjval Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujjval.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com lan Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Bill Pieroni Global Chief Operating Officer Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer H1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer H1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandyvieto@marsh.com	Neil Irwin	Managing Director	Marsh	+971 507 085 281	neil.b.irwin@marsh.com
Simon Neale Energy Guy Carpenter +44 7584 491 709 simon.neale@guycarp.com Ujival Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujjval.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Ian Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com for Middle East Bill Pieroni Global Chief Operating Officer Marsh bill.pieroni@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Practice Leader Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Dirraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandyvietor@marsh.com Volker Weber Partner, MTE Olive Wyman +971 4425 7000 volker.weber@oliverwyman.com	Robert Makhoul	·	Marsh	+971 505590976	robert.m.makhoul@marsh.com
Ujival Patel AVP - Strategy & Enterprise Solutions Marsh +34 7325 1193 ujjval.patel@marsh.com Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Ian Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Bill Pieroni Global Chief Operating Officer Marsh bill.pieroni@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Practice Leader Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Morcer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandyvietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Larisa Muravska	Partner	Mercer	+971 506 538 582	larisa.muravska@mercer.com
Scot Peachey Marsh Power Practice Marsh +44 7789 943 109 scot.peachey@marsh.com Ian Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Bill Pieroni Global Chief Operating Officer Marsh bill.pieroni@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Senior Vice President Marsh +27 82 7890644 winston.skosana@marsh.com Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Simon Neale	Energy	Guy Carpenter	+44 7584 491 709	simon.neale@guycarp.com
lan Peters Marsh Risk Consulting Practice Leader Marsh +971 504 510 560 ian.peters@marsh.com Bill Pieroni Global Chief Operating Officer Marsh bill.pieroni@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Practice Leader Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer H1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Senior Partner - Global Leader of Mercer H1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandyvietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Ujjval Patel	AVP - Strategy & Enterprise Solutions	Marsh	+34 7325 1193	ujjval.patel@marsh.com
Bill Pieroni Global Chief Operating Officer Marsh bill.pieroni@marsh.com Mark Popplewell Managing Director, Risk Management Marsh +971 50 708 9071 mark.r.popplewell@marsh.com Fractice Leader Marsh +971 507 084 871 karim.sacy@marsh.com Mark Popplewell Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Scot Peachey	Marsh Power Practice	Marsh	+44 7789 943 109	scot.peachey@marsh.com
Mark PopplewellManaging Director, Risk ManagementMarsh+971 50 708 9071mark.r.popplewell@marsh.comKarim Gabriel SacyVP Business DevelopmentBowring Marsh+971 507 084 871karim.sacy@marsh.comJay SharmaChief Executive Officer, Saudi ArabiaMarsh+966 552223004jay.sharma@marsh.comPraveen SharmaGlobal Leader - Insurance Reg & Tax ConsultingMarsh+44 7983 578 035praveen.sharma@marsh.comWinston SkosanaManaging Director, AfricaMarsh+27 82 7890644winston.skosana@marsh.comLorraine StackSenior Vice PresidentMarsh+353 87 2908 558lorraine.f.stack@marsh.comPhilip TenenbaumSenior Partner - Global Leader of MercerMercer+1 713 253 5813philip.tenenbaum@mercer.comWinston SkosanaManaging Director, AfricaMarsh+27 82 7890644winston.skosana@marsh.comGcobani TunyiswaExecutive Leader, AfricaMarsh+27 725800810gcobani.tunyiswa@marsh.comAlexander VietorVice ChairmanMarsh+1 914 282 5752sandy.vietor@marsh.comVolker WeberPartner, MTEOliver Wyman+971 4425 7000volker.weber@oliverwyman.com	lan Peters	_	r Marsh	+971 504 510 560	ian.peters@marsh.com
Practice Leader Karim Gabriel Sacy VP Business Development Bowring Marsh +971 507 084 871 karim.sacy@marsh.com Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Bill Pieroni	Global Chief Operating Officer	Marsh		bill.pieroni@marsh.com
Jay Sharma Chief Executive Officer, Saudi Arabia Marsh +966 552223004 jay.sharma@marsh.com Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Mark Popplewell		Marsh	+971 50 708 9071	mark.r.popplewell@marsh.com
Praveen Sharma Global Leader - Insurance Reg & Tax Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer H1713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Karim Gabriel Sacy	VP Business Development	Bowring Marsh	+971 507 084 871	karim.sacy@marsh.com
Consulting Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Jay Sharma	Chief Executive Officer, Saudi Arabia	Marsh	+966 552223004	jay.sharma@marsh.com
Lorraine Stack Senior Vice President Marsh +353 87 2908 558 lorraine.f.stack@marsh.com Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Praveen Sharma	_	Marsh	+44 7983 578 035	praveen.sharma@marsh.com
Philip Tenenbaum Senior Partner - Global Leader of Mercer +1 713 253 5813 philip.tenenbaum@mercer.com Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Winston Skosana	Managing Director, Africa	Marsh	+27 82 7890644	winston.skosana@marsh.com
Mercer Energy Vertical Winston Skosana Managing Director, Africa Marsh +27 82 7890644 winston.skosana@marsh.com Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Lorraine Stack	Senior Vice President	Marsh	+353 87 2908 558	lorraine.f.stack@marsh.com
Gcobani Tunyiswa Executive Leader, Africa Marsh +27 725800810 gcobani.tunyiswa@marsh.com Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Philip Tenenbaum		Mercer	+1 713 253 5813	philip.tenenbaum@mercer.com
Alexander Vietor Vice Chairman Marsh +1 914 282 5752 sandy.vietor@marsh.com Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Winston Skosana	Managing Director, Africa	Marsh	+27 82 7890644	winston.skosana@marsh.com
Volker Weber Partner, MTE Oliver Wyman +971 4425 7000 volker.weber@oliverwyman.com	Gcobani Tunyiswa	Executive Leader, Africa	Marsh	+27 725800810	gcobani.tunyiswa@marsh.com
	Alexander Vietor	Vice Chairman	Marsh	+1 914 282 5752	sandy.vietor@marsh.com
Atinc Ylmaz Chief Executive Officer, Emirates Marsh +971 50 6002173 atinc.ylmaz@marsh.com	Volker Weber	Partner, MTE	Oliver Wyman	+971 4425 7000	volker.weber@oliverwyman.com
	Atinc Ylmaz	Chief Executive Officer, Emirates	Marsh	+971 50 6002173	atinc.ylmaz@marsh.com





CONTACT

Marsh London
CAROLINE BEATRICE
+44 755 2288 038
caroline.beatrice@marsh.com

Marsh New York
JUDY FIGUEROA
+ 1 347 268 0912
judy.figueroa@marsh.com

Marsh Emirates
SARAH VERZOLA
+971 5617 42737
sarah.verzola@marsh.com

Marsh Emirates CECILLE ESPINO +971 5678 90476 cecille.espino@Marsh.com

- 1) Marsh Ltd reserves the right to cancel or vary this event where it considers that circumstances necessitate this.
- $2) \, Marsh \, Ltd \, accepts \, no \, liability \, if \, this \, event \, does \, not \, take \, place \, for \, whatever \, reason.$
- 3) Whilst every effort has been taken to verify the accuracy of the information presented at this event, neither Marsh Ltd nor its affiliates can accept any responsibility or liability for reliance by any person on the information presented at the event.

Marsh Ltd is authorised and regulated by the Financial Conduct Authority.

Copyright © 2014 Marsh Ltd. All rights reserved. GRAPHICS NO. 13-0875p

