

INSIGHTS FOR A

NEW ERA

IN ENERGY RISKS



SOLUTIONS...DEFINED, DESIGNED, AND DELIVERED.





UNDER THE PATRONAGE OF HIS HIGHNESS
SHEIKH MAKTOUM BIN MOHAMMED BIN RASHID AL MAKTOUM,
DEPUTY RULER OF DUBAI.

MARSH WOULD LIKE TO THANK
AIG, DUFF & PHELPS, LIBERTY,
SWISS RE, TRUST RE,
XL CATLIN, AND ZURICH
FOR THEIR KIND SPONSORSHIP.

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WELCOME

We are delighted to be welcoming you to our sixth, biennial, NOC Conference. This year, our conference “Insights for a New Era in Energy Risks” will address the complex and evolving risks faced by NOCs, IOCs, and independent oil companies.

Building upon the topics and presentations which were well received at both the 2014 NOC Conference and the 2015 Engineering for Success Seminar in Abu Dhabi, this year’s conference will bring together global industry leaders and key influencers in open dialogue about the complex and evolving risks faced by energy companies today.

As the title of the conference suggests, we are on the cusp of a New Era in Energy Risks, with threats from traditional risks such as natural disasters, political violence, market volatility, and contingent business interruption on the rise, while newer risks, such as cyber-attack, aging workforces, social media, and disruptive technologies, are emerging at a startling rate.

Through workshops, master classes, presentations, panel debates, and case studies, our conference will address these and a myriad of other topics, ranging from renewable energy strategies, to futureproofing the insurance sector, and the economics of decommissioning energy asset.

Participants will have the opportunity to hear from a number of energy industry leaders and other global experts as they debate what is currently being done to navigate these challenging times.



Andrew George
Chairman
Energy & Power Practice

NETWORK, SHARE, INTERACT



GET THE MOST OUT OF THE CONFERENCE

To enhance your experience at this year's conference, we are delighted to once again offer a mobile app which will:

- **Facilitate person-to-person connections** by enabling you to search for and send messages to other attendees.
- **Deliver essential and fully updated information** such as links to our latest white papers, the meeting agenda, logistical details, maps, bios, and more.
- **Enable you to share your thoughts and insights** on the event via the event news feed.
- **Capture your views** on the risk topics covered during the conference via the polling function.
- **Provide a seamless link with your other social media.**

Turn the page for a step-by-step guide on how to download and sign in to the app.

QUESTIONS ON THE MOBILE APP?

Please visit the Mobile App Help Desk located on the lobby level of the event centre.

DOWNLOADING THE MOBILE APP IS EASY!

STEP 1: DOWNLOAD THE APP

FOR APPLE AND ANDROID USERS:

- Search for the “Marsh NOC 2016” app from the App Store or Google Play Store.
- Open the app on your device and select the conference name.
- Be sure to allow push notifications and refresh all info when prompted to synchronize.

FOR BLACKBERRY AND OTHER MOBILE USERS:

- Access the mobile app website at crowd.cc/marshnoc2016.
- Be sure to bookmark this link for quick and easy access to the site.

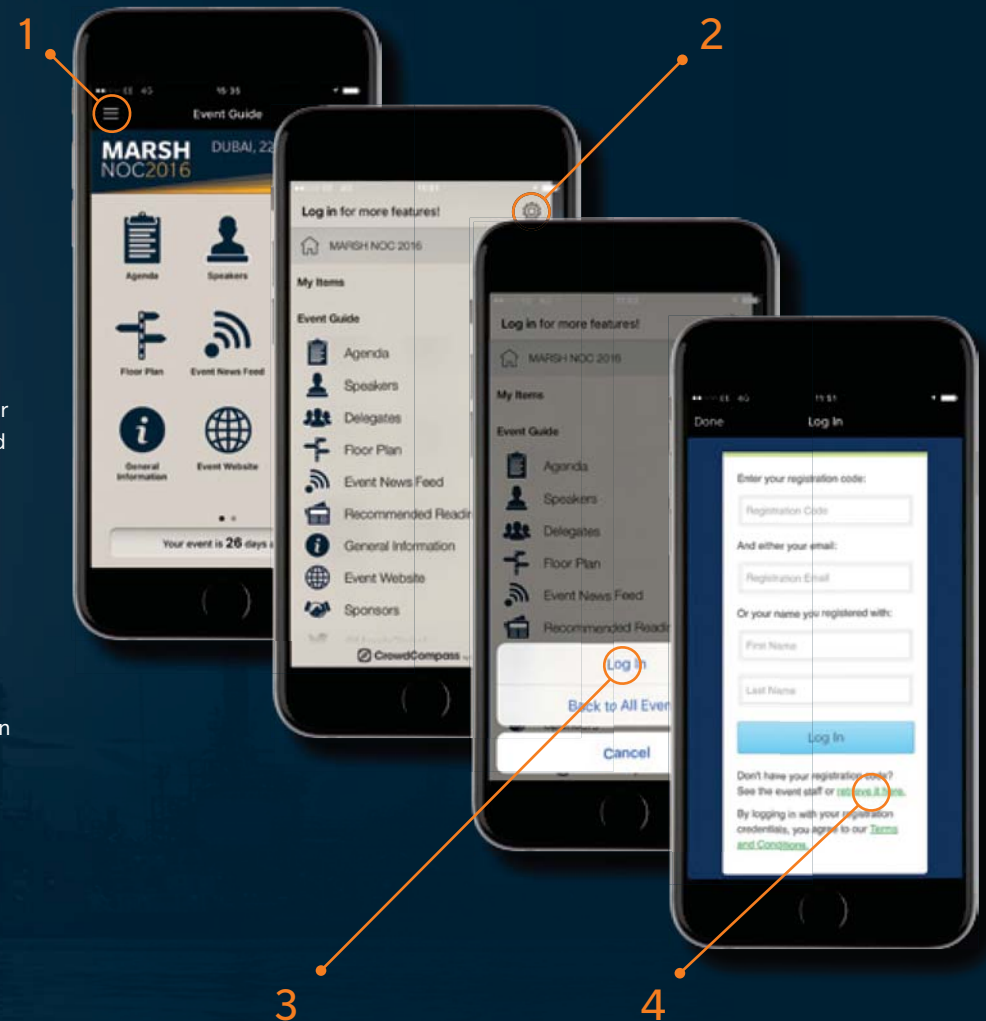
STEP 2: LOG IN

Once you have the app installed tap:



1. Menu
2. Settings
3. Log In
4. Once you reach the log in screen, you will be asked to enter your registration code. This is the office telephone number (no characters or spaces) that you entered when you registered for the NOC Conference. This code is also located on the back of your name badge. Alternatively, you may click on the “retrieve it here” link at the bottom of the log in screen. This will send your code to the email address that you registered with.

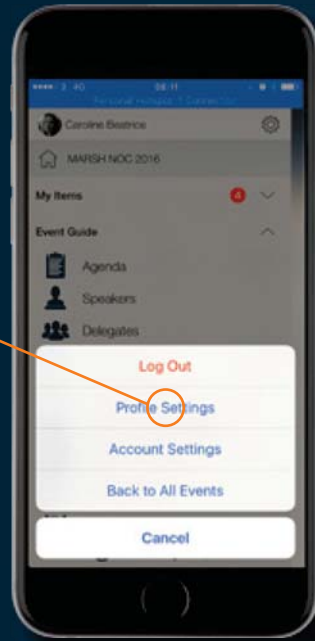
If you continue to experience issues logging-in, please visit the Mobile App Help Desk located on the lobby level of the event centre.

judy.figueroa@marsh.com.



STEP 3: LINK WITH YOUR SOCIAL MEDIA ACCOUNTS



1. After logging in, tap the Menu icon  in the top left.
2. Tap the Settings icon  in the top right.
3. Select Profile Settings.
4. Under Edit Profile, scroll down to the bottom of the screen to find a set of buttons that will connect you to your social media account, including LinkedIn and Twitter.
5. Select the social media account you would like to connect to.
6. Enter your username and password for the account you selected, then log-in.
7. Tap Done in the top right.



2016 NOC CONFERENCE ON TWITTER

You can tweet from the Marsh NOC mobile app.

To do this within the app:

1. Log in to the app.
2. Link your profile to your Twitter account.
3. Tap the Event News Feed icon  under the Event Guide or on the home screen.
4. Tap the plus (+) sign in the top right corner and choose whether you would like to upload text or a photo.
5. Add text or photo. Be sure to include the conference hashtag #MarshNOC
6. Once you have finished, tap the Twitter icon  at the bottom right.
7. To share, tap Post in the top right corner.
8. Be sure to follow Marsh on Twitter @MarshGlobal

HOT RISK TOPIC WORKSHOPS

DAY 1 – TUESDAY 22 MARCH, 10:00 – 12:30

Taking place during the first morning before the conference begins, our industry hot risk topic workshops will provide delegates with in-depth discussions on industry-related subject matters.

CYBER: IMPENDING DOOM OR FALSE DAWN? AL BARAHA 1

Upgrades and expansion to aging energy facilities worldwide are ushering in a wave of new industrial control systems (ICS) and supervisory control and data acquisition (SCADA) systems built on openness and interoperability. While the sector has been quick to take advantage of these new internet-connected systems to reduce cost, improve efficiency, and streamline operations, they have exposed it to a host of cybersecurity risks that are only just beginning to be understood. This session will examine the complexities of this risk and identify solutions available to help manage your exposure to it.

Panel discussion will be led by:
Andrew Herring, EMEA Energy Leader, Marsh

Panel members:
Scott Keenon, Process Security Commercial Lead, Lockheed Martin
George Hutchings, Chief Operating Officer, OIL
Mike Gosselin, Chief Underwriting Officer - Global Oil and Gas, Liberty

POLITICAL VIOLENCE: LIVING WITH THE NEW NORMAL AL BARAHA 2

Political instability around the world has led to a resurgence of terrorism and political risk. The violence has forced a number of multinational companies to suspend their operations out of concern for worker safety. In light of these developments, it is important for companies doing business in politically unstable areas to know that insurance coverage is available to protect against the disruption caused by business and property losses resulting from political upheaval abroad. Join this workshop to better understand this dynamic environment.

Panel discussion will be led by:
Neera Kumar, Senior Vice President, Marsh

Panel members:
Sorana Parvulescu, Director, Global Risk Analysis, Middle East, Control Risks
Des Donnelly, Insurance & Broker Partnerships Director, East Europe, Middle East & Africa, International SOS
Benoit Decouvlaere, Operations Manager, Yemen LNG
Kashe Sambhi, Head Energy Offshore, Swiss Re

LINKING ERM TO OPERATIONAL RISK AL BARAHA 3

Companies define the risks they are willing to take and the expected return; they also define how to drive effective operational safety. Yet, in many cases, while implicitly connected, the actual link between these two elements weakened by the operating parameters applied, the management system used, or the resources available to apply to delivery. This workshop explores effective operational risk delivery, some of the common pitfalls, and ways to resolve them.

Panel discussion will be led by:
Saji Sam, Partner, Oliver Wyman

Panel members:

Bill Heath, Partner, Oliver Wyman

Karen de Lathouder, Onsites Process Manager, ORPIC

Ian Henderson, Managing Director and Global Energy & Power Engineering Leader, Marsh

Alex Franke, Partner, Oliver Wyman

TALENT RISK AL NOOR 2

Attracting and retaining the right talent is a fundamental component of a successful business and key to managing the human capital risks of today's oil and gas companies. Low oil prices look set to remain for the long term; using human resources to rebalance the knowledge and skills of your workforce will enable you to deliver strategic goals, such as taking key decisions in-house, driving for more local content, and redefining relationships with contractors. This workshop introduces and investigates a number of the tools and approaches being used to determine what is required to redesign your workforce structure to drive long-term success.

Panel discussion will be led by:

John Koob, Partner, Mercer

Panel members:

Keric Morris, Partner, Oliver Wyman

Bernhard Hartmann, Partner; Head of Middle East Energy Team, Oliver Wyman

Rania Abu-Shukur, Principal – Talent Consulting, Mercer

DAY 1 – TUESDAY 22 MARCH

ALL PLENARY CONFERENCE SESSIONS WILL TAKE PLACE IN AL RAS

12:30 Welcome lunch:
Creekside Promenade

NOC CONFERENCE DAY ONE OPENS
Day Chairman
Guy Bessis, Managing Director, Marsh

14:00 The Great Challenges and Opportunities of Our Time
Dan Glaser, President and CEO, Marsh & McLennan Companies

14:45 A Strategic Leap Forward - Managing
Globalization Risks
Abdulrahman Shamsaddin, General Manager, Enterprise Risk Management, SABIC

15:15 Stand Out from the Crowd – How Private Equity
Selects Energy & Power Investments
Huda Al Lawati, Head of Private Equity MENA, Abraaj Group

15:45 COFFEE BREAK

16:15 Geopolitical Threats for the Year Ahead
Yoel Sano, Head of Political Risk Research, BMI Research

16:45 The Nigerian Petroleum Industry and Domestic
Energy Security
Austin Avuru, CEO, Seplat Petroleum Development Company

17:15 Building a New Integrated Oil Company: A
Perspective from Dubai
Petri Pentti, CFO, ENOC

17:45 Closing Remarks
Guy Bessis, Managing Director, Marsh

17:50 CLOSE

18:30 - 19:00 Transportation to the Burj Khalifa will depart
every 10 minutes from the entrance of the
event centre. Last shuttle will depart at 19:00

19:00 - 21:30 Reception, followed by dinner at the
Armani Pavilion

DINNER AT THE BURJ KHALIFA TUESDAY 22 MARCH AT 19:00

Marsh will be hosting a very special dinner at the iconic Burj Khalifa, the tallest building in the world. The Burj Khalifa skyscraper is a world-class destination and the magnificent centrepiece of downtown Dubai.

The event will be held in the Armani Pavilion, located at the foot of the Burj Khalifa and amidst the spectacular Dubai Fountain. In this magnificent outdoor setting, you will experience stunning architecture, minimalist elegance, distinctive hospitality, and delicious food while networking with friends and colleagues.

DAY 2 – WEDNESDAY 23 MARCH

NOC CONFERENCE DAY TWO OPENS

*Morning Chairman –
Steve Lundin, Middle East CEO, Marsh*

09:00 Building the European Energy Union:
The Compromise for Growth & Good Energy
*Dr. Adam Czyzewski, Chief Economist,
PKN Orlen*

09:30 From Revolution to Reality: Mexico's Energy
Reforms & The New Price Environment
*Luis Vázquez, Founder and Chairman,
Grupo Diavaz*

10:00 Marsh and BakerRisk: An Explosive
Collaboration
*Quentin Baker, President, BakerRisk
Chris Price-Kuehne,
Risk Engineering Project Manager, Marsh*

10:30 COFFEE BREAK

11:00 Insurer Panel
Panel discussion will be led by:
Adam Wakeley, MENA Energy Leader, Marsh

Panel members:
*George Stratts, President of Global Property
Division, AIG
Kamal Tabaja, Chief Underwriting Officer,
Trust Re
Huw Jones, Head of Energy, XL Catlin
Michael Gosselin, Chief Underwriting Officer
(Specialty), Liberty*

12:00 Defusing the Decommissioning Time Bomb
Francois Austin, Senior Partner, Oliver Wyman

12:30 LUNCH

Afternoon Chairman – *Andrew George, Global
Energy & Power Practice Chairman, Marsh*

14:00 In a New Light: Securing Pakistan's Energy
Future
Jahangir Piracha, CEO, Engro Powergen

14:30 OIL: In Theory and in Practice
*Gerard Naisse, Chairman, OIL
George Hutchings, Chief Operating Officer, OIL*

15:00 Assessing and Mitigating Cyber Risks Within
Energy Facilities
*Eric Eifert, Senior Vice President,
Managed Security Services, DarkMatter*

15:30 COFFEE BREAK

16:00 Board Games: Creating More Effective
Governance in the GCC
Mutlaq Al-Morished, CEO, Tasnee

16:30 Consolidate. Innovate. Regenerate?
*Stephen Catlin, Executive Deputy Chairman,
XL Catlin*

17:00 Closing Remarks
*Andrew George, Global Energy & Power
Practice Chairman, Marsh*

17:10 CLOSE

MASTER CLASSES

DAY 3 – THURSDAY 24 MARCH, 9:30 – 12:00

Taking place on the third and final morning of the conference, our master classes will provide delegates with a learning opportunity and in-depth discussions on their chosen topics.

MARSH BLAST POWERED BY MAXLOSS™: THE NEXT GENERATION OF EXPLOSION MODELING IN ENERGY INSURANCE AL BARAHA 3

Understanding the financial impact of an explosion risk is critical when selecting a limit that is aligned with your insurance strategy. Marsh and BakerRisk are proud to be collaborating in the launch of a new risk engineering platform that utilizes the latest understanding in explosion modeling. For the first time in the insurance industry, the cutting edge Baker-Strehlow-Tang explosion model is being applied to energy exposures. This master class will allow participants to appreciate the paradigm shifts that have resulted from this development, and to experience the new platform first-hand.

Panel discussion will be led by:

Chris Price-Kuehne, Risk Engineering Project Manager, Marsh

Panel members:

Brian Harvey, Lead Software Developer, BakerRisk

James Kelly Thomas, Blast Effects Section Manager, BakerRisk

Paul Hartnett, Managing Director, Valuation Advisory,

Duff & Phelps

BIG DATA: EVERYTHING YOU WANTED TO KNOW BUT WERE AFRAID TO ASK AL NOOR 1

Everyone is talking about “Big Data” but what does it actually mean for the energy insurance industry? How can we use large and complex data sets to provide insight to guide our thinking? This master class will consider issues of capture, data curation, analysis, searching and sharing, storage and visualization, querying, as well as information privacy. We will focus on how we are using our extensive data bank to support decision making. Can big data lead to more confident decision making, and how do better decisions support greater operational efficiency, cost reduction, and reduced risk?

Panel members:

Amy Barnes, Managing Director, Marsh

John Davies, Managing Director, Marsh

CAPTIVES: RESPONDING TO THE NEW ERA IN ENERGY RISKS AL BARAHA 2

This master class will provide global insight on captive utilization in the energy industry, including innovative usage in the management of complex and evolving risks. Implications and opportunities of the changing regulatory landscape will be explored, including Solvency II; Abu Dhabi captive legislation, and operating a Takaful-compliant captive. Regulation and market dynamics are driving a global trend in energy captive expansion in non-traditional areas such as cyber, supply chain, and employee benefits. This class will explore these trends and focus in detail on the implementation considerations involved in adding international benefits and pension risks.

MMC Chair:

Lorraine Stack, Senior Vice President, Marsh

Panel members:

*Ronny Vellekoop, Senior Vice President, Marsh
George Hutchings, Chief Operating Officer, OIL*

PROSPERING FROM THE INEVITABLE RISE IN RENEWABLE ENERGY AL BARAHA 1

As the world embraces the need to cut carbon production, renewable energy will prosper. But how can investors ensure they prosper too? What are the barriers to long-term investment planning? How reliable are the regulatory regimes which underpin the financial modeling? How will countries ensure supply security and price equity, and, at the same time, drive the growth of carbon-free electricity? What technological developments will be needed to ensure the pace of development required to meet climate targets? What emerging technologies will secure the growing market share of renewables? This master class will address these questions and more as we move towards a net zero-carbon future.

Panel discussion will be led by:

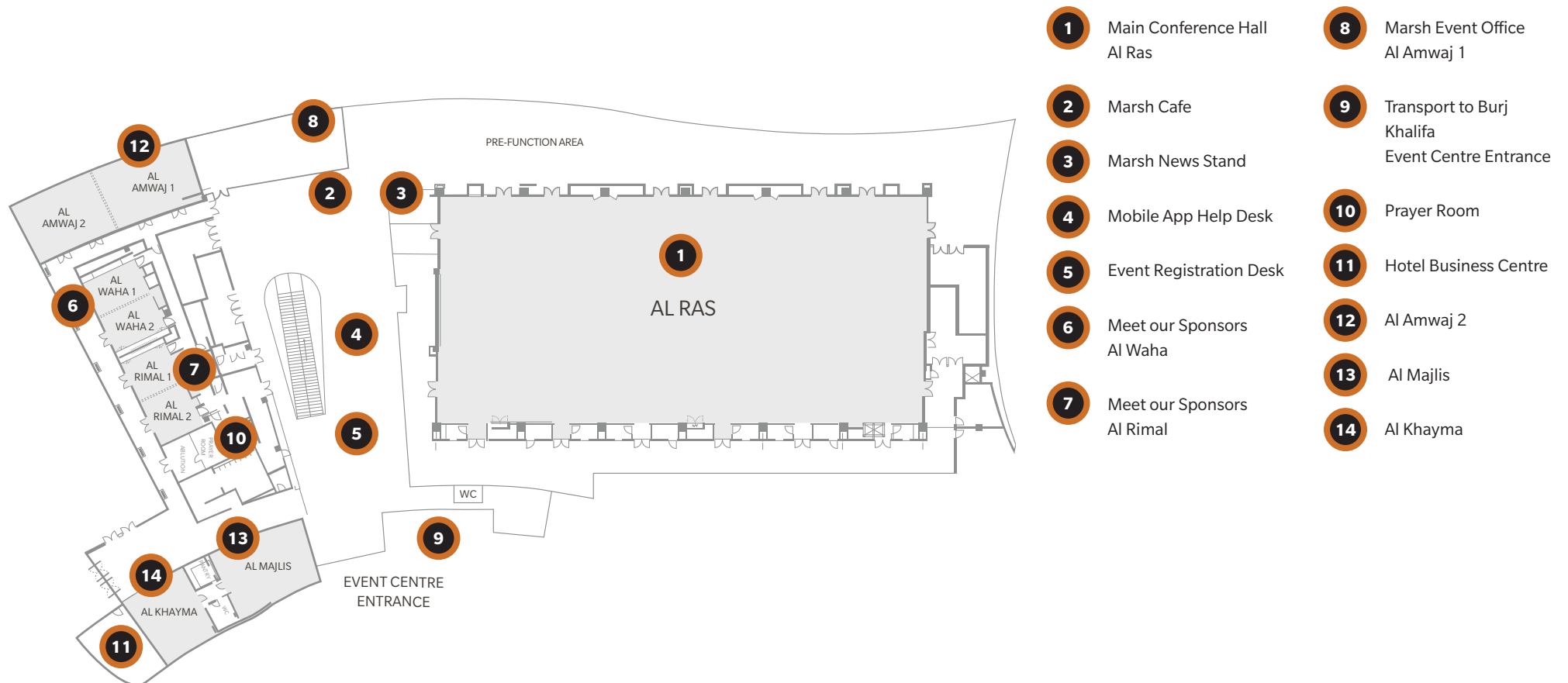
Mark Pollard, Managing Director, Marsh

Panel members:

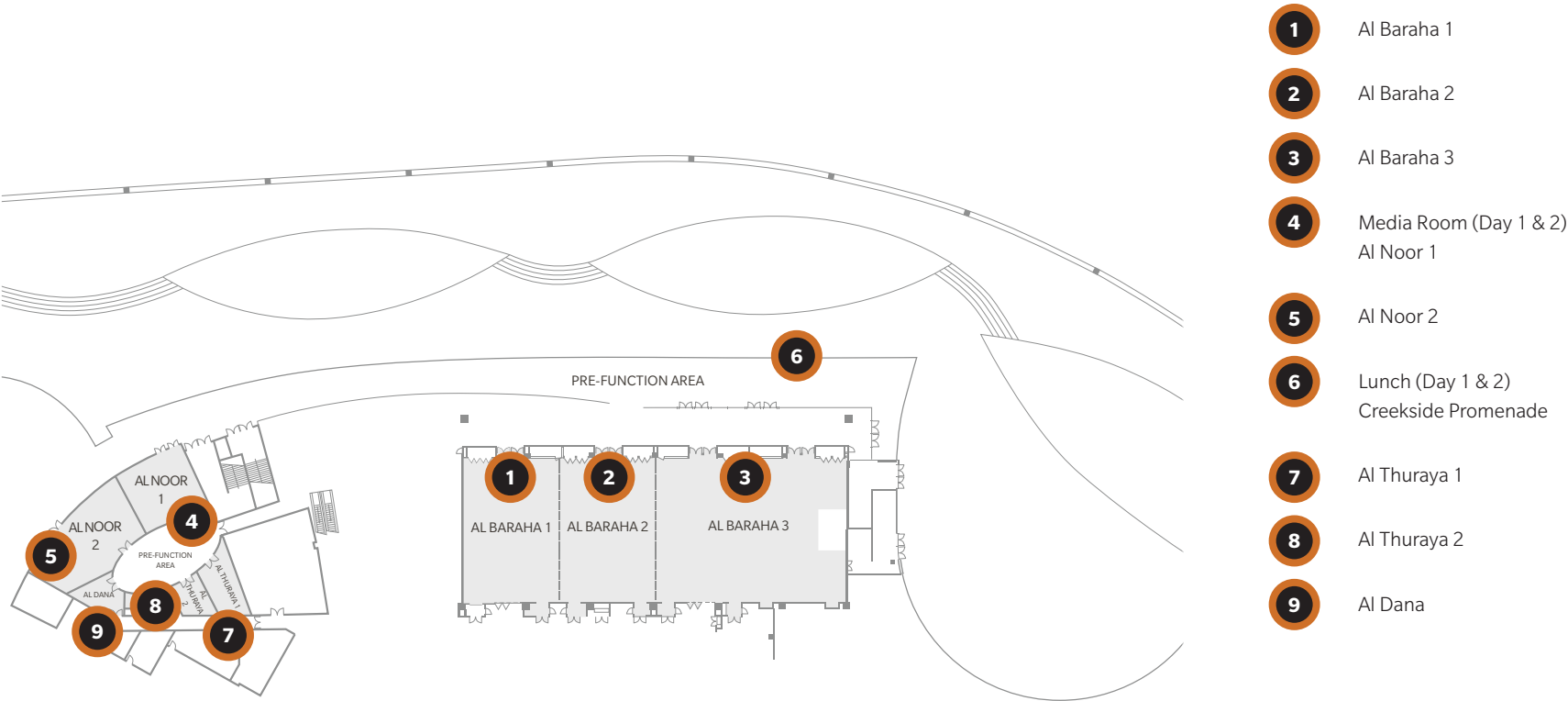
*Martin Bennett, Managing Director, Marsh
Bernhard Hartmann, Partner & Head of the Energy Team Middle East/Africa,
Oliver Wyman
Ralf Skowronnek, Head of Renewable Energy Continental Europe, Marsh*

CONFERENCE FACILITIES MAP

LOBBY LEVEL



WATERFRONT LEVEL





XL CATLIN

IF YOU'RE LOOKING FOR BRIGHT IDEAS FOR YOUR GLOBAL ENERGY RISKS, **LET'S CHAT.**

Exploration. Extraction. Power Generation.
Keeping supply steady so the world can move forward.
Innovation is at the heart of all aspects of energy.
To keep it beating, you need a partner who shares
your experience in tailoring cutting-edge solutions.

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SPEAKER BIOGRAPHIES

GUEST SPEAKERS



HUDA AL LAWATI
PARTNER & CHIEF INVESTMENT OFFICER,
THE ABRAAJ GROUP

Huda Al Lawati is Partner and Chief Investment Officer for the Middle East and North Africa region. She has more than 12 years of experience in private equity and finance. Ms. Al Lawati joined The Abraaj Group in 2004 and has worked on several transactions at the firm, developing strong experience in deal origination, execution, structuring and execution, portfolio management, and exits across several industries including oil and gas, education, F & B, retail, insurance, and healthcare. She has led several of the Group's investments including investments in Kudu, Acibadem, and Kuwait Energy. She is also responsible for monitoring the Group's investments across the MENA region, fund portfolio management, and reporting. She serves on the Group's Global Investment Committee.



MUTLAQ AL-MORISHED
CHIEF EXECUTIVE OFFICER, TASNEE

Mr. Mutlaq H. Al-Morished is the CEO of TASNEE, one of the largest Saudi diversified industrial companies having investments in several fields. Prior to his present post, he was Executive Vice President of Corporate Finance, (CFO) at SABIC, Vice President of Metals SBU, EVP Shared Services, President of SADAF and HADEED, consecutively. He was also Chairman of the Board of YANSAB, SABIC Capital, SAUDI KAYAN, SABIC Captive Insurance Limited. He was board member of Gulf Bank in Bahrain and the Advisory Board for Economic Affairs of the Supreme Economic Council. Mr. AL-Morished holds an MBA from Stanford University, a Master of Science degree in Nuclear Engineering from Princeton University, and a Bachelor of Science degree in Nuclear Physics & Mathematics from the University of Denver.



AUSTIN AVURU
CHIEF EXECUTIVE OFFICER,
SEPLAT PETROLEUM DEVELOPMENT COMPANY PLC.

Having started his career in the oil and gas industry in 1980, Austin Avuru launched Platform Petroleum Limited in 2002, where he held the role of Managing Director. In response to the divestment program by IOCs, Austin's team at Platform worked with Shebah Exploration and Production Company to form SEPLAT in 2009. Subsequently, SEPLAT acquired a 45% interest in three oil blocks from Shell Nigeria, Total, and Agip. Under his leadership, the company has grown from producing 18kbd in 2010 to more than 70kbd crude oil and 280mmcsfd of gas today. A Geologist/ Petroleum Engineer by training and an alumnus of OPM 41 at the Harvard Business School, Austin is an accomplished author and winner of the 2013 Ernst & Young Entrepreneur of the Year award.



QUENTIN A. BAKER
PRESIDENT, BAKER ENGINEERING AND RISK
CONSULTANTS

Mr. Baker is President of Baker Engineering and Risk Consultants, an engineering company with offices in the US, UK, and Canada that specializes in prevention and mitigation of potential explosion, fire, and toxic release hazards. In addition to engineering services to assist clients in managing risk, BakerRisk has R&D activities focused on improving safety and investigation services to help clients determine the causes of incidents. Quentin holds a BS in Mechanical Engineering from Texas A&M University and an MBA from the University of Texas at San Antonio. He has more than 35 years' experience in consequence and risk analysis, risk mitigation engineering projects R&D, testing, in the fields of combustion, explosions, and blast effects. He has investigated more than 100 explosion incidents in a wide variety of industries.



STEPHEN CATLIN
EXECUTIVE DEPUTY CHAIRMAN, XL GROUP PLC

Stephen Catlin began his insurance career in 1973 joining BL Evens & Others on Syndicate 264 at Lloyd's. In 1982, he became deputy underwriter, specializing in the excess of loss and energy accounts where he was supported as a market leader. He founded Catlin Underwriting Agencies Limited in 1984, which later became part of Catlin Group Limited. Stephen served as the Catlin Group's Chief Executive throughout its history and also served as the active underwriter of Lloyd's Syndicate 1003 and later Syndicate 2003 until May 2003. He assumed the position of Executive Deputy Chairman of XL Group plc in May 2015 upon the completion of XL's acquisition of Catlin Group Limited.



DENNIS CULLIGAN
DIRECTOR, LONGDOWN

Dennis started in the insurance industry in 1976 as a broker with Marsh. From 1982-2002, he worked in the energy sector as a Corporate Risk Manager for leading energy companies worldwide. He founded LongdownEIC in 2002 to advise energy company clients on insurance and security issues. LongdownEIC provides specific insurance and risk mitigation advice to oil companies on cyber-crime and terrorism.



DR. ADAM CZYZEWSKI, PH.D.
CHIEF ECONOMIST, PKN ORLEN

Adam B. Czyzewski, Ph.D., has been the Chief Economist at PKN ORLEN since 2007. He specializes in changes of the global energy sector induced by economic policies and revolutionary innovations. Previously, he headed a macroeconomic research and forecasting at the National Bank of Poland (2001-2007), was a member of the Monetary Policy Council of the European System of Central Banks (2003-2007), a macroeconomist at the World Bank (1995-2000), and a researcher at the University of Lodz and the Polish Academy of Sciences. He studied econometrics at the University of Lodz, Poland, and at Stanford University, US. He runs the blog at <http://ffbk.orklen.com/blog>



ERIC EIFERT
SENIOR VICE PRESIDENT,
MANAGED SECURITY SERVICES, DARKMATTER

Eric Eifert is the Senior Vice President of Managed Security Services at DarkMatter. With more than 20 years of military and civilian experience in information technology and cyber security, Eric leads the DarkMatter team of security and technology professionals. His team provides customers onsite and remote security operations centre services. These include intrusion detection and prevention, security event monitoring and detection, incident investigation, 24/7 continuous diagnostics and mitigation, and event resolution. Eric and his team also assist customers in designing and building insider threat detection capabilities; integrated network and security operation centres; continuous governance, risk, and compliance monitoring; and cyber-situational awareness dashboards.



MICHAEL GOSSELIN
CHIEF UNDERWRITING OFFICER,
LIBERTY INTERNATIONAL

Michael Gosselin is Chief Underwriting Officer for Liberty International Underwriters, where he leads the Global Oil and Gas Division. The division underwrites specialist technical risks in the oil and gas, power generation, construction and heavy Industries sectors as well as coverage for terrorism and political violence. Prior to joining Liberty, Michael held various senior risk engineering and underwriting positions at AIG in New York and at Industrial Risk Insurers in Philadelphia. He has more than 22 years of risk engineering and underwriting experience in the energy sector. He holds a Bachelor's degree in Chemical Engineering from Villanova University in Pennsylvania.



PAUL HARTNETT
MANAGING DIRECTOR, VALUATION ADVISORY,
DUFF & PHELPS

Paul is a Managing Director at Duff & Phelps and leads the Fixed Asset Management and Insurance Solutions Practice. He is a Certified Public Accountant and has extensive experience in providing assurance and consulting services to publicly traded companies, large manufacturers, insurance companies, healthcare organizations, government entities, and colleges and universities. Paul has been involved in numerous property management diagnostic consulting engagements and insurance appraisal projects. Recently, he has worked with publicly traded companies and their independent auditors on capital asset inventory and financial reconciliation engagements to support compliance with Section 404 of the Sarbanes-Oxley Act. Paul is a member of the American Institute of Certified Public Accountants, American Society of Appraisers, and the Risk and Insurance Management Society (RIMS). He holds a BBA in Accounting from the University of Wisconsin.



GEORGE F. HUTCHINGS
SENIOR VICE PRESIDENT & CHIEF OPERATING
OFFICER, OIL INSURANCE LIMITED

Prior to his current OIL appointment, George Hutchings held the position of Senior Vice President & Chief Operating Officer of Oil Casualty Insurance, Ltd. His career started in 1981 in the field of finance, when he joined Chase Manhattan Bank. From there he joined Infotechnology Inc., a New York-based venture capital firm that specialized in investing in early stage technology based companies. In 1990, following two years at business school, George joined Centre Solutions (Bermuda) Limited as Vice President of Underwriting to help the company develop its structured insurance underwriting capabilities to internationally based Fortune 1000 companies. George holds a BA in economics from Duke University, and an MBA from the Wharton School of Business.

Our expertise.
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If you are looking for technical expertise, Liberty Specialty Markets is able to provide clients with specialist risk and reinsurance solutions for the energy sector.

Our clients benefit from the experience of our in-house risk engineers, dedicated underwriters and international claims specialists. We can also provide underwriting expertise in:

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- Financial Institutions
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- Professional Indemnity
- Property
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libertyspecialitymarkets.com



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SCOTT KEENON
PROCESS SECURITY COMMERCIAL LEAD,
LOCKHEED MARTIN

Scott joined Lockheed Martin in January 2012, and heads up the Process Control Security Team, which helps companies around the world to secure their industrial control systems. With more than 18 years' experience gained in the energy sector performing various technical and commercial roles, Scott has a broad and deep understanding of process control security, which has enabled him and his team to build a strong track record in delivering to companies involved with, amongst others, providing critical national infrastructure services.



KAREN DE LATHOUDER
ONSITES PROCESS MANAGER, ORPIC

Karen de Lathouder has been the onsite Process Manager at ORPIC since 2015. She has more than a decade of experience working in a variety of operational roles, from engineering in Shell refining, to offshore installation manager for NAM and general manager of the Danish salt operations, and operational excellence manager (driving lean transformations in Sweden, the US, Canada, and Brazil) at Akzo Nobel. At Orpic, Karen runs operations in Muscat, and, since February 2016, has also assumed H&S management responsibility for manufacturing. While at Orpic she has blended lean-based principles with driving a strong reliability agenda and creating a cultural transformation to drive sustainable/effective HSE delivery in the business. Karen is a Cum Laude PHD graduate in chemical engineering from Delft University of Technology, has an MBA from Erasmus, and has an MSc in Chemical Engineering from Delft.



GÉRARD NAISSE
PRESIDENT & CEO, OMNIUM AND PAN
INSURANCE LIMITED

Gerard Naisse graduated from French business school before joining Banque de l'Union Européenne in Paris in 1975 and then, the Finance Dept of TOTAL in 1976. After three years, he joined the Risk Management and Insurance Dept. of TOTAL. He became the Group Captive (Omnium Reinsurance Company – ORC) General Manager in 1982, starting the operation in Switzerland, returning to the Paris Risk Management & Insurance Organization in 1989 as Deputy Director and Director since 1992. Gerard currently holds the position of President & CEO of ORC. He holds the same position for the Dublin Captive of the Group (PAN Insurance Limited). Since 2014, he has been the Chairman of the Board of Directors of Oil Insurance Limited (OIL), and a Director of Oil Casualty Insurance Limited (OCIL). Both companies are Energy Insurance mutuals.



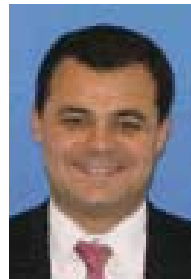
SORANA PARVULESCU
DIRECTOR, GLOBAL RISK ANALYSIS, MIDDLE EAST,
CONTROL RISKS

Sorana currently leads Control Risks' political risk practice for the Middle East and North Africa. Sorana is an experienced risk management professional who focuses on helping private and public organizations to make informed decisions about new market opportunities by understanding jurisdiction-specific political, integrity, and security risks to their operations. During almost a decade with Control Risks, she has specialized in designing in-house risk assessment and risk monitoring programs to enable clients to address market challenges and opportunities in a confident, and informed way. Sorana holds an International Risk Management Certificate from the Institute of Risk Management and an MSc from the London School of Economics (LSE), both with distinction. She holds BAs in political science and international economic relations from two universities in Bucharest.



PETRI PENTTI
CHIEF FINANCIAL OFFICER,
EMIRATES NATIONAL OIL COMPANY (ENOC)

Reporting to the Chief Executive Officer of ENOC since October 2008, Mr Pentti is responsible for the overall financial activities of the Group. Prior to his current position, Mr Pentti worked as a CFO between 2004 and 2008 for Neste Oil Corporation, the State of Finland majority owned oil refining and marketing company focusing on renewable and clean traffic fuels. Before joining Neste Oil, he has also served as CFO of Finnair, the national airline of Finland. Mr Pentti holds a Masters degree in Economics and Business Administration from the Turku School of Economics and Business Administration.



KASHE SAMBHI
HEAD OFFSHORE ENERGY,
SWISS RE INTERNATIONAL

Kashe started his insurance career with AIG in 1993, underwriting a property, energy, and mining book. He has worked for ERC Frankona and then Swiss Re (as of 2000), writing a similar portfolio. In 2002, he joined Swiss Re's International Oil Insurers Team as a downstream energy underwriter, before moving into a products role for one and a half years. In 2007, Kashe moved back to a more client facing role and was promoted to Head of Offshore Energy for Swiss Re's Insurance business unit, Corporate Solutions. He currently manages a team of 12, tasked with managing, growing, and developing a profitable book.



JAHANGIR PIRACHA
CHIEF EXECUTIVE OFFICER,
ENGRO POWERGEN QADIRPUR LIMITED

Prior to Mr. Jahangir Piracha becoming the Chief Executive Officer of Engro Powergen Qadirpur Limited, he was Vice President of Manufacturing at Engro Polymer & Chemicals Ltd. He has previously worked as General Manager Human Resource & Corporate Services, also with the same company. His previous assignments with Engro were as the Production Manager and HSE Manager at Engro Fertilizer Limited. Prior to joining Engro, he worked for ICI Pakistan Ltd. Jahangir has 25 years of corporate experience in functions like manufacturing, human resource, and procurement. He received his bachelors' degree in Chemical Engineering from the University of Engineering and Technology, Lahore, Pakistan. He is a director on the board of EPQL.



YOEL SANO
HEAD OF POLITICAL RISK, BMI RESEARCH

Yoel manages BMI Research's political risk analysis and coordinates the publication of BMI's quarterly *Global Political Outlook* and thematic special reports. His areas of focus include domestic political and social transformation, regional security risks, great power rivalry, and long-term forecasting. He is also responsible for crafting risk scenarios for 'low probability-high impact' political events. Yoel has a Bachelor's degree in Geography from Oxford University, and a Master's degree in Theory and History of International Relations from the London School of Economics (LSE). He has worked at BMI since 2003 and was Head of Asia Research from 2006 to 2009.



ABDULRAHMAN SHAMSADDIN
GENERAL MANAGER, ENTERPRISE RISK
MANAGEMENT, SABIC

Abdulrahman Shamsaddin is the head of Enterprise Risk Management at SABIC. His responsibilities encompass risk management, internal controls, business continuity management, global insurance and credit management. He is also a member of SABIC Risk Management Committee of the Executive Committee, and the secretary of the Board Risk & Compliance Committee. Abdulrahman has served several operational, management and global roles covering process safety management, reliability, engineering/project management, maintenance and operations functions in refinery and petrochemical plants. Prior to his current role, Abdulrahman was part of Corporate Manufacturing organization in SABIC, with a focus on continuous improvements and corporate performance. Abdulrahman has a BSc Degree in Applied Mechanical Engineering (Hons) from King Fahd University of Petroleum & Minerals (KFUPM), KSA, and holds a MBA in Business Administration (Hons) from American University of London.



LUIS VÁZQUEZ
FOUNDER AND CHAIRMAN OF THE BOARD OF
DIRECTORS, GRUPO DIAVAZ

Mr. Vázquez is the founder and Chairman of the Board of Directors of Diavaz since 1982. Diavaz comprises 15 companies, all of them related to the Mexican energy industry, ranging from oil and gas exploration and production, its process, transportation, storage until its final consumption. He is an advisor to several national and international energy companies. Mr. Vázquez was member of the Board of Directors at TransAlta from 2001 to 2009. He actively participates in a wide variety of Chambers, Associations, as well as Professional and Entrepreneurial Organizations. Currently, he is Vice President of Mexico's chapter of the world energy council and former president of the Mexican Natural Gas Association. Mr. Vázquez is a chemical engineer from Ryerson University in Toronto, Canada.



GEORGE R. STRATTS
PRESIDENT, PROPERTY & SPECIAL RISKS, SENIOR
VICE PRESIDENT, AIG

George R. Stratts is the President of AIG's Property and Special Risks Division. He is responsible for establishing and executing strategy, managing operations, and ensuring the underwriting quality and profitability of AIG's Commercial and Energy Property insurance businesses as well as its marine, aerospace, credit lines, and portfolio solutions business worldwide. Mr. Stratts joined AIG's Property and Casualty operations in 1999. Prior to assuming his current responsibilities, he served as President and Chief Executive Officer of AIG's Global Marine and Energy Division. Previously, Mr. Stratts held the position of Executive Vice President, Lexington Insurance Company and Vice President, AIU Holdings Property Casualty Group. Prior to joining AIG, Mr. Stratts was responsible for driving property and marine-related businesses at Chubb Corporation. He graduated Magna Cum Laude from Villanova University and holds a degree in Business Administration.



KAMAL TABAJA
CHIEF UNDERWRITING OFFICER, TRUST RE

Kamal is a graduate in systems and computer engineering from Carleton University in Canada, and is a fellow of the Chartered Insurance Institute (FCII). He started his career as a Fiber Optical System Design Engineer at Nortel Networks in Canada. Kamal began his reinsurance career with Trust Re in 2002 in the treaty department. Later, he moved several positions within the company in the property, engineering and thereafter heading the Energy department. In 2013, Kamal was promoted to Group Chief Underwriter to be followed in 2014 as Chief Operating Officer.

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SPEAKER BIOGRAPHIES

MMC



RANIA ABU-SHUKUR

PRINCIPAL – TALENT CONSULTING, MERCER

Rania is Mercer's Practice Leader for Talent Strategy in the Middle East Region, based in Dubai. Rania has more than 20 years of experience in corporate HR and HR consulting. She has lead talent consulting engagement for many clients in different sectors and markets in the region; UAE, Saudi Arabia, Kuwait, and Qatar. Rania delivers training courses on various HR topics for HR executives and business leaders in the region such as HR Business Partner, managing performance and providing constructive feedback, and competency framework design and implementation. Rania holds an Executive MBA from London Business School Project and Management Professional Certification (PMP) from Project Management Institute. Rania is a member of CIPD and SHRM associations.



FRANÇOIS AUSTIN

PRACTICE LEADER ENERGY, OLIVER WYMAN

François has 20 years of consulting experience focused on translating business strategies and ideas into demonstrable results. François specializes in business strategy, post-merger integration, performance improvement, risk management and leadership development and has led a number of change improvement programs working at board level within the oil and gas, utilities and financial services sectors. François has lived in London, Paris, Rotterdam and the US, equipping him with a deep understanding of, and varied perspective on, the challenges that face the leadership teams of global organizations. Prior to Oliver Wyman, François was a founding Director of Corven, a global management consulting and financial advisory firm with offices in the UK, North America, and Asia.



MARTIN BENNETT

MANAGING DIRECTOR, MARSH PRIVATE EQUITY
AND M&A AND INFRASTRUCTURE, MARSH

Based in London, Martin heads infrastructure advisory services for transactions across the Europe, Middle East, and Africa (EMEA) region and has lead advisory teams in more than 250 infrastructure sector transactions. He is also a member of Marsh's Global Infrastructure Practice leadership team and the Marsh & McLennan Companies Infrastructure Practice Executive. Prior to his current position, Martin gained experience of the insurance industry, initially as an underwriter dealing with general liability, professional indemnity, and contractors insurances before managing a Casualty claims department for a UK-headquartered global insurer. He then developed his career in the specialist area of captive insurance company management and risk consulting, before joining a global insurance broker to manage the risk financing requirements of multinational corporate clients.



GUY BESSIS

MANAGING DIRECTOR, ENERGY, MARSH

Guy joined Marsh in 2008 and is responsible for business development across the Energy Practice. He began his insurance career as an underwriter with Royal Insurance in Paris. In 1982, he joined Sedgwick in London, specializing in Onshore Property. He moved to Willis in 1989, where he held a number of leadership positions including Chairman of Willis Energy and Managing Director of Global Markets. Prior to joining Marsh, he joined Aon in 2006. Guy has more than 25 years' experience in the industry and during this time has travelled extensively throughout Europe, Latin America and Asia. While his background is onshore property, he has worked extensively on integrated programs and on major construction projects, as well as liability programs.



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JOHN H. DAVIES
MANAGING DIRECTOR, MARSH

John is currently the Risk Finance Leader for the UK & Ireland. He and his team leverage Marsh's Big Data strategy, the Risk Finance team delivers insights and solutions for corporations through analysis, modeling, benchmarking, loss parameterisation, and program design and solutions structuring for insurance and related risks. John has extensive experience managing complex risk analysis engagements, managing multinational insurance programs and structuring complex risk transfer solutions for global corporations across Europe and the Middle East, the US, South America, and Australasia. He started his career as an insurance underwriter and, since joining Marsh, has held roles in client management, industry specialization, enterprise risk management and risk consulting.



ALEXANDER FRANKE
PARTNER, ENERGY PRACTICE, OLIVER WYMAN

Alexander Franke leads the Energy Midstream, Risk and Trading practice and is based out of Zurich. He has worked in depth with commodity trading and energy companies, as well as with industrial corporates and major financial institutions on marketing, trading and commercial optimization related engagements, as well as on Enterprise Risk Management projects. Alexander has recently supported multiple National Oil companies in the Arab Gulf region on enhancing their risk management capabilities with a focus on supporting strategic decision making with risk information.



ANDREW GEORGE
CHAIRMAN, ENERGY & POWER PRACTICE

Andrew is based in London and is Chairman of Marsh's Global Energy & Power Practice. He joined Marsh in 1988 and he has held a variety of leadership roles. In 2004, Andrew moved to Dubai and became leader of the Middle East and North Africa region for Marsh Energy. In 2008, he moved back to the UK to become CEO of Marsh Energy EMEA. In 2012, Andrew became Global Chairman of Marsh' Energy Practice. In early 2015, this group was extended to include Marsh activities in power as well. Andrew is a member of Marsh's UKA Audit Committee and is a company-appointed trustee of the MMC UK Pensions Fund.



DANIEL S. GLASER
PRESIDENT AND CEO,
MARSH & MCLENNAN COMPANIES

Daniel S. Glaser is President and Chief Executive Officer of Marsh & McLennan Companies (NYSE: MMC), a US\$13 billion global professional services firm offering advice and solutions in risk, strategy and people. Prior to his current role, Mr. Glaser served as the Company's Group President and Chief Operating Officer. He rejoined Marsh in December 2007 as Chairman and Chief Executive Officer of Marsh Inc, returning to the firm where he had begun his career 30 years before, right out of university. Dan is an insurance industry veteran who has held senior positions in commercial insurance and insurance brokerage, working in the US, Europe, and the Middle East. He was named Chairman of the Federal Advisory Committee on Insurance (FACI) in August 2014 and serves on the International Advisory Board of BritishAmerican Business and the Boards for The Institutes (American Institute for CPCU), the Insurance Information Institute, and Ohio Wesleyan University.

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**DR. BERNHARD HARTMANN**

PARTNER; HEAD OF MIDDLE EAST ENERGY TEAM,
OLIVER WYMAN

Dr. Bernhard Hartmann is a Partner at Oliver Wyman and leads their Middle East Energy and Manufacturing Practice. Bernhard has more than 20 years of consulting and industry experience with the oil and gas, utility, and engineering industries in Europe, Asia and US, with a strong focus on organization transformation, efficiency improvement, and strategy implementation. Some of the projects Dr. Hartmann has worked on recently include the development of a procurement strategy for an oil and gas major in the Middle East, in the development of a process model in unconventional gas for a national oil company in KSA, and an assessment of labor demand and supply in KSA focusing on the power sector and development of training centers for future employees.

**BILL HEATH**

PARTNER, OLIVER WYMAN

Bill is a partner within the Energy Business at Oliver Wyman, working with clients on how to understand and manage the multiple risks facing them. He works effectively with board/corporate level and at operating unit risk management. He has also worked extensively with clients bridging the strategy-to-reality gap on areas such as operational and capital project risk management. Bill has a Masters in Mechanical Engineering and an MBA from London Business School.

**IAN HENDERSON**

MANAGING DIRECTOR AND GLOBAL ENERGY &
POWER ENGINEERING LEADER, MARSH

Ian began his career in 1986 within the manufacturing division of Exxon Chemical UK, where he was responsible for operational troubleshooting, process equipment, and procedures design and project management. He was subsequently appointed into a management position accountable for the safe and efficient operation of an elastomers manufacturing plant in the UK. Ian then joined Marsh Ltd as a Risk Engineer and has had responsibility for executing risk engineering programs for some of the largest construction and operational risks in the Middle East region, and beyond. In 2008, Ian was assigned to lead Marsh's MENA Energy Practice from the Dubai hub, and in 2015 he was appointed to the role of leading Marsh's Engineering Team globally for the Energy & Power Practice.

**ANDREW HERRING**

MANAGING DIRECTOR, MARSH

Andrew graduated from Cambridge University in Chemical Engineering and joined Sedgwick International in 1987 as a property broker specializing in energy business. He became an assistant director in the Sedgwick energy team on its formation in 1990. In 1992, Andrew joined Jenner, Fenton Slade as a Director of the non-marine energy division where he specialized in onshore oil and gas broking. In 1998, he became a founder member of Agnew Higgins Pickering as a member of the executive committee, where he was responsible for placement of the property and liability programs of their energy clients worldwide. In 2010, Andrew joined Marsh as a Managing Director in the Energy Practice, responsible for the Americas, and was appointed Marsh Energy Practice Leader for EMEA in July 2012.



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**JOHN KOOB**

PARTNER & GLOBAL OIL & GAS SEGMENT LEADER,
MERCER

John specializes in workforce strategy and planning, HR function strategy and operations, talent and reward strategies, and mergers and acquisitions for domestic and multi-national clients. He has more than 25 years international HR leadership experience and nearly 20 years Oil & Gas experience. John has a unique background that combines corporate HR leadership experience with HR consulting and business leadership experience. His corporate experience is diverse across HR and operating roles and includes Textron, Pepsi, Exxon Mobil as CHRO for Mobil Africa SA, and Mylan Inc. as CHRO for the global enterprise. He holds a BS in Business Management from Ithaca College, has studied industrial and labor relations at graduate level and holds a masters certificate in industrial and labor relations from Cornell University.

**NEERA KUMAR**

SENIOR VICE PRESIDENT, MARSH

Neera joined Marsh in 2005 and is a senior member of the Onshore Downstream Broking Team. Her current role involves broking international oil, gas and petrochemical accounts in all territories- single site locations, multi-national oil companies, national oil companies, LNG plants, and integrated oil and gas companies. She is also involved in broking combined package policies and negotiating the broadest policy terms and conditions with underwriters. She has worked on a number of placements involving OIL and is responsible for reviewing and setting strategy for renewals and placement design. Neera is also responsible for managing the political violence/terrorism energy portfolio and is involved in the Marsh energy cyber initiative. Neera is also OIL Technical Accreditation (OTA) certified.

**STEPHEN A LUNDIN**

CEO – MIDDLE EAST & NORTH AFRICA, MARSH

Based in Dubai, Steve Lundin is responsible for leading the Marsh, with a focus on delivering the firm's global expertise to further cement Marsh's position as the risk advisor of choice for companies operating in the region. Steve moved to the United Arab Emirates from Beijing, China, in July 2014, where he had served as the General Manager for Marsh China since 2011. Steve has been based at Marsh offices in Beijing, Bratislava, Warsaw, and for most of his Marsh career at the corporate headquarters in New York City. Mr. Lundin holds a Master of Business Administration degree from the Ross School of Business.

**KERIC MORRIS**

PARTNER, OLIVER WYMAN

Keric is a Partner in the Energy Practice at Oliver Wyman and focuses on corporate strategy, operational performance improvement, and risk. He has more than 20 years' corporate and consulting experience and particular industry expertise in the oil and gas, utilities, rail and mining/minerals sectors. Kerik works at the intersection of operational strategy, reliability, and operational risk, developing solutions that navigate the increasingly complex world of operational delivery including both the technical and human elements of change. Kerik holds a Bachelors and Masters in Manufacturing Engineering from Cambridge University and a MBA as a Fulbright scholar from the Wharton Business School. Prior to its purchase by Oliver Wyman in 2013, Kerik was the US COO for Corven Consulting Inc.

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CHRIS PRICE-KUEHNE
RISK ENGINEERING PROJECT MANAGER, MARSH

Chris has a chemical engineering background and began his career as a technologist in the UK refining sector. He has been with Marsh in London since October 2010 and is now the Practice Leader for Specialties. The Specialties Practice carries out business interruption (BI), third-party liability (TPL), and terrorism reviews for energy clients. Risk engineering assessments of renewable energy assets also fall within the Specialties Practice. Chris is carrying out these reviews and developing the processes that deliver these products in a consistent format for the market.



SAJI SAM
PARTNER – GLOBAL ENERGY PRACTICE, DUBAI
OLIVER WYMAN

Saji Sam has 20 years oil and gas and power industry expertise, working with blue chip OFS and consulting firms. He delivers energy strategy, including policy development, at a country level and implements operational and performance improvements. amongst other achievements, he led the development of the Integrated National Energy Strategy for a major Middle East OPEC Country. This included integrating the strategy across the hydrocarbon value chain, power and energy intensive industries. Mr. Sam has an MBA from the Indian School of Business – associate school of Kellogg, Wharton, and London Business School, and holds a Bachelor's in Electrical Engineering from The Indian Institute of Technology (IIT), Mumbai.



RALF SKOWRONNEK
HEAD OF RENEWABLE ENERGY CONTINENTAL
EUROPE, MARSH

Having originally started his career as a turbine millwright in an oil refinery and as a mechanical and insurance engineer in the power and utility business Ralf has been working as a risk adviser, insurance specialist, and claims manager in the field of renewable energy for more than 20 years. He advises both corporate and institutional clients, presenting at conferences and publishing articles to support and help advance the industry. He is leading the Renewable Energy Practice of Marsh in Continental Europe and the Offshore Wind Team in Europe.



ADAM WAKELEY
MENA ENERGY LEADER, MARSH

Adam is the Dubai Energy hub leader, responsible for all energy business in the MENA region. He has been with Marsh since 2002, having joined on the graduate scheme. He spent five years working in London as a specialist on the onshore placement team. He has been based in Dubai since 2007, where he was tasked with setting up and running the energy placement team. He has been extremely influential in the development of that market, seeing it grow from around US\$500 million of capacity in 2007 to more than US\$2,500 million today. As Head of Energy Market Placement, he set and executed the strategies for construction, upstream, downstream, liability and political violence accounts. He has also developed the hub into an extremely successful wholesale placement resource for global accounts, in addition to the retail work for regional clients.

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SPEAKER BIOGRAPHIES

FACULTY



AMY BARNES
MANAGING DIRECTOR, MARSH

Mrs. Barnes is Chief Client Officer for Energy & Power at Marsh; as such she is responsible for client engagement globally. Amy's experience comes from advising a range of clients from junior oil to some of the largest and most complex energy companies, providing consulting and advice on insurance and risk management. This gives her an excellent understanding of a wide range of clients' risk management approaches and can offer a number of perspectives to insurance and risk management discussions. Amy started her career as an environmental consultant, largely providing advice and guidance to regulatory bodies. She later joined Marsh as an environmental insurance broker and spent time on secondment with a major plc client, gaining an understanding of risk and insurance issues from a client perspective.



JOHN H. DAVIES
MANAGING DIRECTOR, MARSH

John is currently the Risk Finance Leader for the UK & Ireland. He and his team leverage Marsh's Big Data strategy, the Risk Finance team delivers insights and solutions for corporations through analysis, modeling, benchmarking, loss parameterisation, and program design and solutions structuring for insurance and related risks. John has extensive experience managing complex risk analysis engagements, managing multinational insurance programs and structuring complex risk transfer solutions for global corporations across Europe and the Middle East, the US, South America, and Australasia. He started his career as an insurance underwriter and, since joining Marsh, has held roles in client management, industry specialization, enterprise risk management and risk consulting.



PAUL HARTNETT
MANAGING DIRECTOR, VALUATION ADVISORY

Paul is a Managing Director at Duff & Phelps and leads the fixed asset management and insurance solutions practice. He is a Certified Public Accountant and has extensive experience in providing assurance and consulting services to publicly traded companies, large manufacturers, insurance companies, healthcare organizations, government entities, and colleges and universities. Paul has been involved in numerous property management diagnostic consulting engagements and insurance appraisal projects. Recently, he has worked with publicly traded companies and their independent auditors on capital asset inventory and financial reconciliation engagements to support compliance with Section 404 of the Sarbanes-Oxley Act. Paul joined Duff & Phelps through the acquisition of American Appraisal in 2015. Prior to American Appraisal, he led the public service assurance and consulting practice in KPMG's Milwaukee office.



BRIAN HARVEY
SENIOR PRINCIPAL CONSULTANT, BAKERRISK

Brian Harvey is a Senior Principal Consultant responsible for the management of software development at Baker Engineering and Risk Consultants, Inc. BakerRisk's SafeSite3G® software, utilized for industrial siting studies, is used by many leading international chemical and petrochemical companies, and BakerRisk's MaxLoss® software, utilized for insurance risk evaluation, is used by several international Insurance companies. Mr. Harvey has more than 30 years of experience in development of commercial software for the engineering industry, working for companies specializing in the field of hazard analysis for the chemical and petrochemical industry. Mr. Harvey has a BS Hons in Mechanical Engineering from the University of Nottingham, UK. His software development qualifications include MCSD (Microsoft Certified Solution Developer) and MCAD (Microsoft Certified Application Developer).



MARK POLLARD
MANAGING DIRECTOR, MARSH

Mr. Pollard is responsible for Marsh's Global Nuclear and Renewable Energy Teams. In addition, he chairs the Marsh Global Climate Risk taskforce, developing strategies and solutions in response to the challenges of climate change. In 2011 and 2012, he was Chief Executive Officer of Marsh in Sweden, with responsibility for the Nordic region. Since 2002, he has had direct responsibility for the European power team, and has led industry specialization in Europe Middle East and Africa. Before joining Marsh in 1995, Mark worked as underwriter on international technological and infrastructure risks for a major European insurance company. Mark hold a MA degree from Oxford University, graduating in 1982 in Classics, and is a Fellow of the Chartered Insurance Institute.



LORRAINE STACK
SENIOR VICE PRESIDENT, MARSH CAPTIVE
SOLUTIONS GROUP

Lorraine has been with Marsh for 18 years, the last 12 were in Dublin where she assisted a number of high-profile captive clients through complex transactions, including the recent authorisation of a ground-breaking employee benefit captive program. Lorraine has more than 20 years' experience in the insurance industry in both the US and Ireland in the areas of underwriting, broking, and captive management. Prior to joining the Captive Solutions Practice in 2002, Lorraine was a risk management casualty broker in Marsh's Boston, Massachusetts office.



DR. J. KELLY THOMAS
VICE-PRESIDENT & BLAST SECTION MANAGER,
BAKERRISK

Dr. Thomas graduated with a PhD in Nuclear Engineering from Texas A&M University, where he worked primarily in the areas of advanced nuclear fuels and space nuclear power systems. Dr. Thomas worked at the US Department of Energy's Savannah River Site until 1999, with a focus on nuclear fuels and materials, accident analysis, and flammability and explosion issues. Dr. Thomas joined BakerRisk in 1999. His primary focus at BakerRisk has been on the characterization, modeling and testing of flammability and explosion related phenomena, explosion-consequence assessments, and the investigation of accidental explosions.



RONNY VELLEKOOP
HEAD OF OFFICE & SENIOR EXECUTIVE OFFICER,
MARSH

Ronny Vellekoop is an experienced insurance practitioner by profession. He has been active in insurance since 1998. He joined Marsh Management Services (Dubai) Limited in March 2008 as Head of Office & Senior Executive Officer. Ronny is responsible for the growth and development of Marsh's Captive Management Practice in the Dubai International Financial Centre. Prior to his appointment with Marsh, he was Captives Director with the Dubai International Financial Centre (DIFC), where he was responsible for the growth and development of the captive insurance sector in Dubai. During his career, he developed an extensive knowledge of the captive insurance industry and is fully conversant with the requirements to write cross-border insurance throughout the EU and other parts in the World.

DELEGATES

GUESTS

NAME	BUSINESS NAME
Lakshmi Rajan	ABRAJ ENERGY SERVICES SAOC
Mohammed Ali Al Nuaimi	Abu Dhabi National Energy Company PJSC (TAQA)
Tariq Zietoun	Abu Dhabi National Insurance Company
Vamshidhar Vanama	Abu Dhabi National Insurance Company
Abdulqader Al Shaibah	Abu Dhabi National Oil Company
Osama Saadeh	Abu Dhabi National Oil Company
Martyn Black	Abu Dhabi National Oil Company
Raj Jhahgharia	Abu Dhabi National Oil Company
Moutaz Al-Salameh	Abu Dhabi National Oil Company - ADNOC Distribution
Wail Alahmed	Acwa Power
Kalyan Noorani	Acwa Power
Asif Jabbar	Adamjee Insurance Co Ltd
Adnan Chaudhry	Adamjee Insurance Co Ltd
Mohammed Hussain Al-Qhatani	Advanced Petrochemical Company
Oliver Thoma	Advanta Global Services
Abdelwahab Nougaooui	AFMA
Omar Gouda	Africa Re
Pavel Chernoverkshiy	AIG
Michael Jensen	AIG
Sami Sayegh	AIG
George Stratts	AIG
Alessandro Cerase	AIG
Kapil Kurian Palathinkal	AIG

NAME	BUSINESS NAME
Ronald Bakica	Al Ain Ahlia Insurance Co
Ahmed Rafee Al Emadi	Al Koot Insurance & Reinsurance
Osman Hag Musa Al Basheer	Al Koot Insurance & Reinsurance
Martin Massey	Al Koot Insurance & Reinsurance
Navpreet Maan	Al Madina Insurance Co SAOG
Aamir Ali	Aldar Properties PJSC
Nicola Harris	Allianz Global Corporate & Specialty
Sarah Kasim	Almaseer Insurance Company
Douglas Way	Almaseer Insurance Company
Ojo Bamidele	Anchor Insurance
James Lye	Antares
Paul Davies	Appraisal & Valuation Consultants Ltd
Jodi Davenport	ArgoGlobal
Jamal Asfour	Asia Insurance
Omar Taani	Asia Insurance
Gulzar Khoja	Asia Petroleum Limited
Christopher Wildee	Aspen Re
K.M Kurien	Bahrain Kuwait Insurance
Abdulrahman AlMusalli	Bahrain National Insurance
Stephen P. Matthews	Baker Botts LLP
Scott Paxton	Baker Hughes
Quentin Baker	BakerRisk
Brian Harvey	BakerRisk
James Thomas	BakerRisk
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